



CITY OF  
**Sturgis**  
MICHIGAN

# OPERATING BUDGET

As approved by the City Commission August 14th, 2019

# FY 2019-20





# Sturgis City Commission

Mayor – Robert Hile – Precinct 4

Vice-Mayor Mark Dvorak — Precinct 3

## COMMISSIONERS

- Richard Bir ..... Precinct 1**
- Jeffery Mullins ..... Precinct 1**
- Travis Klinger ..... Precinct 2**
- Justin Wickey ..... Precinct 2**
- Suzanne Malone..... Precinct 3**
- Karl Littman ..... Precinct 4**
- Jon Good ..... At-Large**

# focus areas and goals

### A GREAT PLACE TO DO BUSINESS

**Business | Quality Jobs** Sturgis will be a leader in the region in creating quality jobs through business expansion and attraction.

**Business | Entrepreneurs** Sturgis will be a premier community for entrepreneurs.

**Business | Commerce** Sturgis will be the primary commerce center for the area.

**Business | Workforce** Sturgis will have a highly-skilled workforce with a majority of citizens who have post-high school degrees or training.

### A COMMUNITY OF CHOICE

**Community | Families** Sturgis will be a preferred place for families to raise their children.

**Community | Streets** Sturgis will have one of the best street systems in Michigan.

**Community | Downtown** Sturgis will have a vibrant and active downtown that is the centerpiece of the community.

**Community | Housing** Sturgis will be the desired location in the area for people seeking quality housing and neighborhoods.

**Community | Seniors** Sturgis will be an attractive community for retirees and seniors.





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**TO: Honorable Mayor and City Commissioners**  
**FROM: Michael L. Hughes, City Manager**  
**DATE: August 14, 2019**  
**RE: Fiscal Year 2019-2020 Budget**

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Dear Honorable Mayor and City Commission:

In accordance with Chapter XIV, Section 3 of the City Charter, the City Manager is required to submit a recommended budget for the ensuing fiscal year to the City Commission on or before August 1<sup>st</sup>. The City Commission must adopt a budget on or before August 20<sup>th</sup> of each year and fix the amount of appropriations. The General Property Tax Act requires that the City Commission hold a public hearing before its final adoption.

## **INTRODUCTION**

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It's fair to characterize the City of Sturgis economy as healthy. This does not mean that we are without financial challenges, but the local economy continues to show positive signs with consecutive years of extremely low unemployment rates; currently at 4.2% as of May 2019.

Due to the dysfunctional local government funding model in Michigan, municipalities continue to experience year to year financial struggles and uncertainty. The issues are clearly outlined in the *Bridge* article, [Flint Syndrome: Fewer cops, abandoned parks, and why more cities will crumble unless Michigan changes](#). John Sapotichne, assistant professor of political science at Michigan State University sums it up well in the article: "Michigan incubates municipal distress." While there are other financial issues threatening, there are real barriers to a recovery consistent with the economy.

Two significant areas of recent concern have been unfunded liabilities related to post-employment benefits (OPEB) and the uncertainty surrounding the replacement of personal property tax. In both cases conditions have improved, particularly with the unfunded level of OPEB. However, the flat nature of property tax and utility consumption are both impacting the City and its financial position.

As the economy has strengthened over the last several years, activity has increased as expected, however our historically low staffing levels are a mismatch with this activity increase. From an organizational standpoint, we are at a crossroads between level of service expectations and the ability to execute operations and implement capital projects with current resource levels. The proposed FY 2019-20 budget includes staffing increases for the Electric Department, Public Services, Sturges-Young Auditorium, engineering and economic development. The total number of full-time employees

programmed for the FY 2019-20 budget is 104, still significantly lower than the City's staffing of 119 full-time employees in 2005.

The City's financial prospects for the future are improving in some areas, especially with the State's recent transportation revenue enhancements. For over a decade, both Major and Local Street Funds experienced declining revenue; however, based on projections provided by the State of Michigan, the City has good reason to have guarded optimism.

A mounting problem in the broader community is the lack of available housing resulting from an improved economy. As shown in the chart on this page, the average number of properties for sale in a month has plummeted from 206 in 2015 down to 85 through



June of this year. While I view this as a "good problem" and necessary to create demand for new home construction, employers are communicating difficulty in recruiting talent due to a lack of housing options. This issue, along with a general shortage of available skilled workers are significant factors impacting the local economy today.

## SUMMARY

As mentioned above, two issues have loomed over the City's financial position. First, employee post-employment benefits have had serious implications on the financial state of the City, not only due to the ever increasing cost burden, but also due to the progression of accounting standards that have forced public sector organizations to more accurately account for these expenses. As evidence, new Governmental Accounting Standards Board (GASB) rules were approved in May of 2015 and require the unfunded liability to become a balance sheet item, not just a footnote.

Additionally, the State Legislature passed into law PA 202, the Protecting Local Government Retirement and Benefits Act; an effort to shed light on this issue and mandate corrective action plans for local governments that are defined as having an "underfunded status". Fortunately, through proactive steps taken by the City Commission and city staff, the City's unfunded liability improved significantly from about \$22 million in 2015 to \$2.6 million today.

Second, the phase-out of personal property tax revenue created an air of uncertainty over the financial future of the City. Despite including replacement funding for lost General Fund revenue, there was and in many ways still is an element of uncertainty about this revenue stream. For example, the

replacement funding formula originally did not include dedicated millages approved after 2012, creating a projected loss of revenue for the Street and Sidewalk Improvement Fund of about \$117,000 annually or \$821,000 over the life of the millage. This obviously has had an impact on the street capital improvement plan. Fortunately this was changed when the law was amended this year. Based on this change, we are now projecting a net increase of \$744,000 over the remaining term of the dedicated millage. While in the short run the replacement funding will be a positive for the financial position of the City, the long term stability of this funding source remains uncertain.

Progress has also been made in regards to state funding for road maintenance. Act 51 funds are intended to construct and repair street/road systems in Michigan. It remains widely accepted that the revenue allocations are inadequate. While City taxpayers stepped up to address street capital repairs through increased property taxes, routine maintenance and operations like snow plowing, street sweeping, pothole patching, etc., had been an annual struggle given the funds redistributed to the City in past years. Funding changes were made that increased revenue, but is far from the funding level necessary to characterize it as a complete solution. The House Fiscal Agency projected a revenue increase of \$531,392 between FY 2013-14 and FY 2020-21; this projection is still trending accurately, and therefore both Major and Local Street funds are in a much healthier position than they were in the past.

The Sturges-Young Auditorium, however, is still an area of concern – the cost of performances as well as the change in entertainment consumption and sponsorship support has made the provision of performances difficult at best. Coupled with the capital needs of an aging facility, the Sturges-Young Auditorium continues to struggle financially even as the Auditorium Board has worked to enhance its offerings to the community. These efforts should be improved with the addition of the new Auditorium Executive Director hired earlier this year as well as continual work by City staff and the Auditorium Board to implement the Strategic Plan approved in 2018. As part of these efforts, the 2019-20 budget includes the addition of a full time staff member at the Auditorium, one of the goals of the Strategic Plan and recommendations of the League of Historic American Theaters (LHAT) peer assistance program.

Another challenge, both to staff resources and funding, is the new mandate from the Michigan Department of Environment, Great Lakes and Energy (EGLE) regarding lead and copper water service lines. This mandate requires cities to inventory and replace lead services, including the private property owner's service line. This cost will have a substantial impact on rates for the Water Fund.

With respect to reinvestment in infrastructure, which is critical for growth and vitality, the City of Sturgis continues investment with a number of significant projects. Highlights include:

- Street rehabilitation and repair
- Airport Runway Rehab
- Water main replacement
- Electric and Water SCADA system conversion and upgrade

## 2018 Millage Rate Comparison: Cities in Eight Southwest Michigan Counties

| City          | County     | Population (2010) | Millage Rate (2018) |
|---------------|------------|-------------------|---------------------|
| Galesburg     | Kalamazoo  | 2,009             | 9.8118              |
| New Buffalo   | Berrien    | 1,883             | 10.6807             |
| Portage       | Kalamazoo  | 46,292            | 10.8205             |
| Reading       | Hillsdale  | 1,078             | 12.5302             |
| Lichfield     | Hillsdale  | 1,369             | 13.0000             |
| Sturgis*      | St. Joseph | 10,994            | 13.4623             |
| Kalamazoo     | Kalamazoo  | 74,262            | 13.8000             |
| Niles         | Berrien    | 11,600            | 14.6334             |
| Coldwater     | Branch     | 10,945            | 14.8960             |
| Springfield   | Calhoun    | 5,260             | 15.0000             |
| South Haven   | Van Buren  | 4,403             | 15.1594             |
| Battle Creek  | Calhoun    | 52,347            | 15.7490             |
| Hartford      | Van Buren  | 2,688             | 15.8770             |
| Bridgeman     | Berrien    | 2,291             | 16.2068             |
| Jonesville    | Hillsdale  | 2,215             | 16.3880             |
| Bangor        | Van Buren  | 1,885             | 16.7104             |
| Parchment     | Kalamazoo  | 1,804             | 16.7239             |
| Gobles        | Van Buren  | 829               | 16.9933             |
| Coloma        | Berrien    | 1,483             | 17.2849             |
| Dowagiac      | Cass       | 5,879             | 17.5325             |
| Bronson       | Branch     | 2,349             | 17.9433             |
| Buchanan      | Berrien    | 4,456             | 18.6000             |
| Hillsdale     | Hillsdale  | 8,305             | 18.8962             |
| St. Joseph    | Berrien    | 8,365             | 19.4521             |
| Albion        | Calhoun    | 8,616             | 19.4736             |
| Marshall      | Calhoun    | 7,088             | 19.5195             |
| Three Rivers  | St. Joseph | 7,811             | 19.6399             |
| Watervliet    | Berrien    | 1,735             | 23.1889             |
| Benton Harbor | Berrien    | 10,038            | 25.6523             |

\* City of Sturgis reflects Commission-approved rate for 2019

- Electric distribution, transmission and hydroelectric improvements

The FY 2019-20 budget provides for various facility improvements for City Hall, the Sturges-Young Auditorium, the Doyle Community Center and the Police/Fire Building. The budget also includes purchase and replacement of necessary vehicles and equipment such as tractors and a mower for Parks & Cemetery, two patrol vehicles, Electric service trucks, a DPS dump truck and a wheel loader. Other important equipment purchases include Police and Fire Department security cameras and radios as well as routine replacement of SCBA units and turnout gear.

From a tax perspective, even with the addition of 3 mils for streets and sidewalks and the increase in the general operating millage in recent years, the City's tax rate of 13.4623 mils (10.4623 mils operating, 3 mils dedicated street and sidewalk repair) compares favorably to cities in southwest Michigan. This demonstrates a tradition of fiscal responsibility by the City of Sturgis, but also allows the City Commission flexibility to consider increasing the millage rate in the future for projects or services that it deems necessary while maintaining a competitive edge.



## **BUDGET GOALS**

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The primary goal in developing the annual operating budget is to continue to provide a wide range of City services that meet the community's needs, and at the same time, maintain the current City operating levy. This goal has been accomplished while:

- Maintaining an adequate contingency reserve in the City's General Fund balance of 25% of operating expenditures to address any future unanticipated expenditures
- Providing service levels and quality as established by the City Commission
- Providing for the City's needed infrastructure improvements

## **BUDGET HIGHLIGHTS**

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### **General Fund**

General Fund revenues are projected at \$9,038,440, a 6.2% increase. The budget assumes a 1.9% increase in state revenue sharing and continuing the property tax administration fee (projected to generate \$115,000 for FY 2019-20). General Fund total expenditures are budgeted at \$9,176,110, a 1.7% increase from the FY 2018-19 budgeted amount. The General Fund budget includes a decrease in fund balance reserves, resulting in an expected fund balance level of 24.79%.

With the elimination of personal property tax, the State provided a method of reimbursement to municipalities for lost tax revenue via the Local Community Stabilization Authority (LCSA). We are budgeting \$940,000 in revenue for the LCSA for FY 2019-20. We are uncertain of how much we will consistently receive, so we have taken a conservative approach to budgeting. In 2019, the LCSA will transition to a formula using current personal property tax numbers for each community and distribute funding proportionally compared to other municipalities. Total property tax revenue is projected to increase by 1.3%. With the change in the formula, it is important that the City continues to support its industrial employers to ensure that they are growing and reinvesting in their businesses.

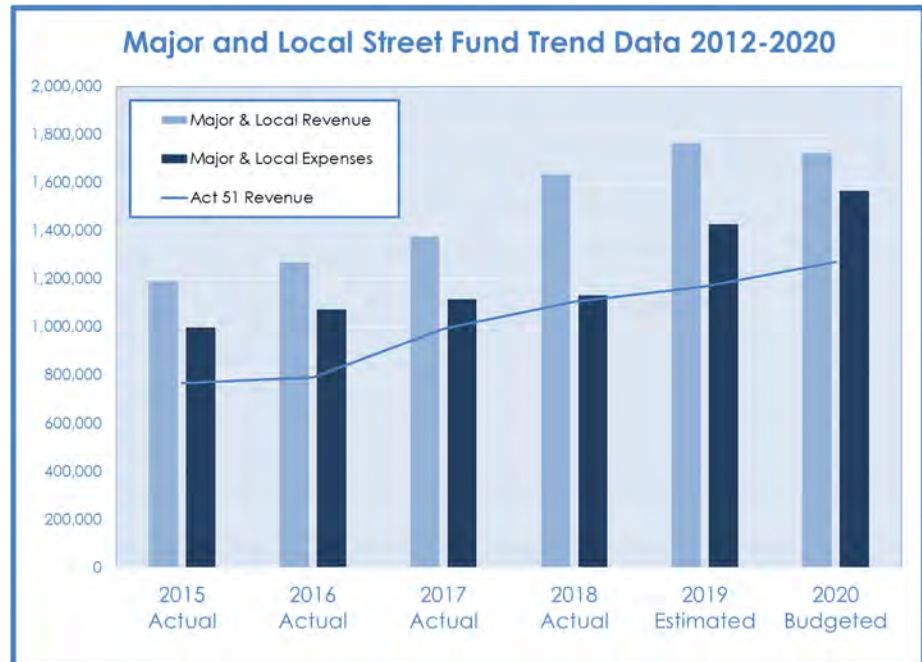
### **Major/Local Streets, Street Repair Fund & Street and Sidewalk Improvement Fund**

As a result of the approved dedicated millage for street and sidewalk improvements, a new fund was created in 2013; 204 Street and Sidewalk Improvement Fund. The purpose of the fund is to segregate all new tax revenue so that we can clearly demonstrate what projects are paid for by the dedicated street millage.

In FY 2019-20 the dedicated street millage revenue is estimated at about \$660,000. There is an additional \$185,000 more budgeted than originally anticipated due to the State amending the LCSA formula to include this millage. The FY 2019-20 budget includes a substantial resurfacing and repair program. The other major street projects programmed are reconstruction of E. Jerolene Street and Pleasant Ave., budgeted at almost \$2 million.

For years, both Major and Local Street funds battled to pay for operational expenditures and drew down on fund balance. As previously mentioned, changes to state funding of the Act 51 (gas tax) revenue are improving the revenue position of these funds. The budget projects that Major and Local

Streets Act 51 funding will each have increases of 17.1%, with total Act 51 revenue projected at \$1,271,000. With funding in this area on the rebound, the FY 2019-20 budget plans for additional staffing in the Department of Public Services to help provide desperately needed capacity.



**Downtown Development Authority (DDA)**

Decreases in property tax values in the downtown

dating back to FY 2009-10 continue to impact the DDA’s TIF captured value; the fund receives 53% less property tax revenue today as compared to that budget year. Because property tax is the principal revenue source for the fund, substantial changes have been made over time to provide a balanced budget. The Downtown Development Authority worked to restructure itself to address this new fiscal reality. Despite the DDA TIF’s financial woes the downtown appears healthy, demonstrated by a historically low vacancy rate of 4.4%. In an effort to continue positive momentum, the DDA Board hired a Downtown Event Coordinator to assist with organizing and promoting downtown events. This is consistent with the Sturgis 2022 goal of having a vibrant and active downtown that is the centerpiece of the community.

**Doyle Community Center Fund**

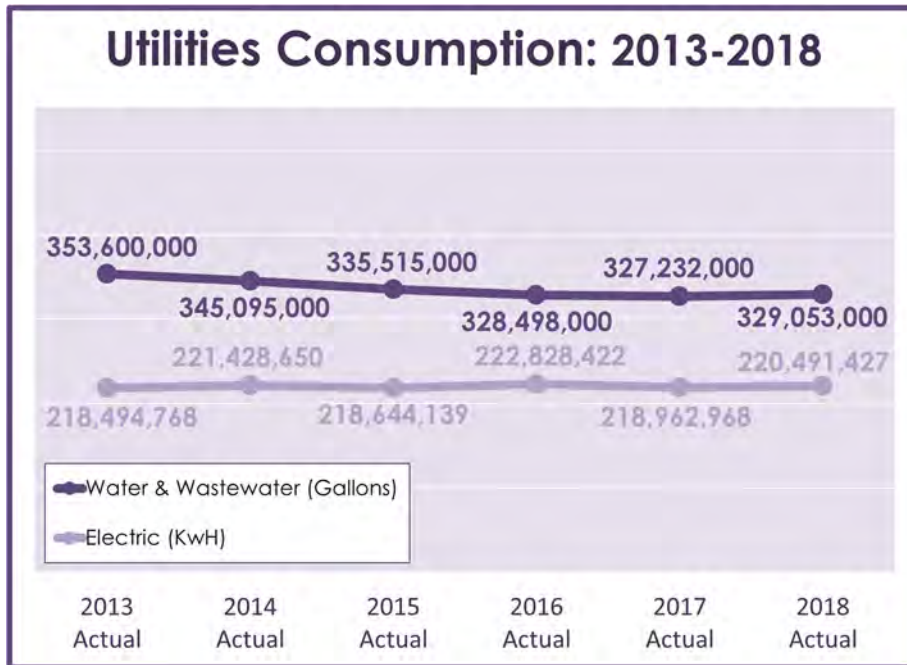
The Doyle Community Center Fund is primarily supported by revenue from memberships, as well as court rentals, endowment funding and various other program revenues. Increasing trends of healthy and active lifestyles have improved the financial condition of the Doyle Community Center over time. Reinvestment in the facility in the form of capital projects like a new track and court surface and a building addition for a new 24-hour weight room has resulted in increased memberships. Membership revenue is projected to increase by 25% in FY 2019-20. The Doyle Community Center Fund is receiving a \$35,040 transfer from the General Fund in FY 2019-20. This number is the same as the previous fiscal year, but down from the high of \$65,000 in 1998.

**Capital Reserve Fund**

The FY 2019-2020 budget maintains service levels, which is no small feat in this challenging economic environment. Creative use and constant search of grant funds makes many improvements and projects possible, but unfortunately available funds and grant resources do not address all of the City’s infrastructure needs. A contribution from the General Fund of \$396,000 is budgeted to replenish monies in the Capital Reserve Fund so that funding is available over time for infrastructure replacement and improvement.

## Utilities: Electric, Wastewater and Water

Prior to 2005, the combination of operational losses as well as several substantial capital improvement projects placed both the water and wastewater funds in a negative cash position. Since this time, the City Commission has taken action to improve the health of the funds by means of regular and measured rate increases. While this action over the last decade has worked to stabilize the water and wastewater funds, they continue to require attention due to decreased consumption and capital needs born from aging infrastructure.



Over the years a shift in consumption has occurred, with industrial and commercial customers decreasing usage - particularly in the water fund. The past several years continue to show small but steady decreases in usage. A heavier reliance on residential customers is a reality and over time will result in greater variances in consumption year to year related to weather.

Electric consumption has remained fairly consistent over the last decade, following a significant decrease in 2009. Compared with 2017, 2018 brought a small increase in consumption from 218.9 million KWH to 220.5 million KWH.

Noteworthy budgeted capital improvements include the electric rural transmission line and distribution system replacement, substation improvements, wastewater treatment plant and equipment repairs and replacement, water main replacement and a SCADA system replacement for all utilities.

Included in the budget are the rate schedules for water, sewer and electric. Due to the position of the utility funds, we have been and continue to be able to recommend reasonable increases that have less impact on the customer. To avoid the major increases that have caused issues in other communities, the key will be to review rates and implement adjustments on a consistent basis now and in the future.

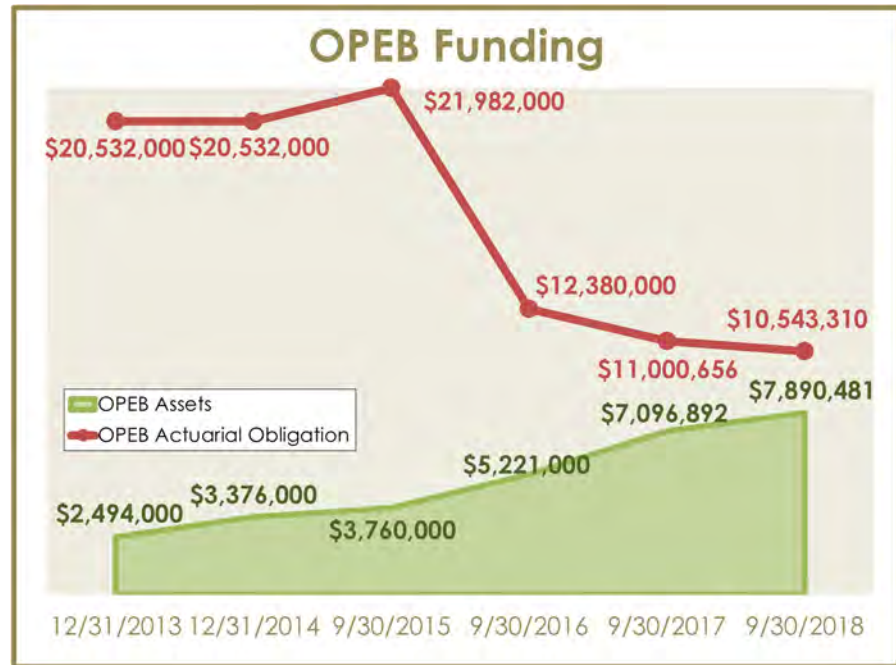
Given the fixed costs associated with providing utility services, the principal method of maintaining healthy funds is to establish rates that cover operational costs, debt obligations and necessary capital improvements. As mentioned earlier, EGLE is mandating municipalities to inventory and replace lead services, including the private property owner's service line. This is a major driver of the proposed rate increase; the budget includes a 2-year rate design for the Water Fund at 4.9% per year and no rate increase for the Wastewater Fund for that same period.

## Other Post-Employment Benefits (OPEB)

The City provides certain health care benefits for eligible retirees, as per the requirements of union contracts and as approved by the City Commission. We have made a concerted effort and significant progress to address these liabilities over the last several years. These efforts have included changes to plan design, eligibility and pre-funding.

Under current accounting standards, the City is required to report these unfunded obligations in the audited financial statements. New GASB rules were approved in May of 2015 that require the unfunded liability to become a balance sheet item, not just a footnote.

The most recent valuation indicated a net OPEB liability of approximately \$2.6 million and an annual required contribution of \$359,000; this annual contribution is



programmed in the budget. As health care costs continue to rise, pre-funding for these obligations is good business practice to ensure that the City is able to meet its long-term promises. Public Act 149 encourages public employer pre-funding of retiree health care benefits and requires that these funds be physically separated from the assets of the government in a trust fund similar to the Pension Fund assets.

Reinforcing the importance of reducing the City's unfunded liability, the State Legislature passed PA 202 of 2017, the Protecting Local Government Retirement and Benefits Act. Among other things, PA 202 defines that a determination of "underfunded status" is made if the plan total assets are less than 40% of the plan total liabilities (assets/liabilities < 40%) and the annual required contribution is greater than 12% of total governmental fund revenues (ARC/Revenues > 12%). As a result of the changes made, the City's percentage of assets/liabilities went from 4% to 74% in matter of about 5 years, therefore preventing the City of Sturgis from meeting the definition of "underfunded status".

## CLOSING

City staff has done an excellent job over time taking on the challenges that difficult financial times posed. With direction from the City Commission, our collective outlook is to operate as an efficient and effective organization that prioritizes the services that residents and businesses desire. The proposed budget provides increased capacity to move the City closer to service level expectations and needs.

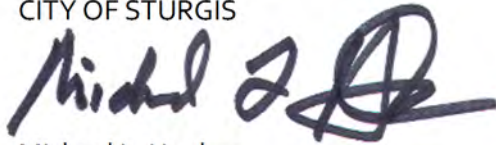
In 2012, the City Commission completed the *Sturgis 2022* project, a strategic planning initiative to develop a road map for where we want to be as a community in ten years. There are a number of initiatives and projects that have materialized in alignment with *Sturgis 2022*. It is true that we are making great strides with *Sturgis 2022*, but could not be possible without focus from the City Commission and strong community partners.

And, while we are responsible for and charged with the prudent financial management of the City of Sturgis, we have not been defined only by our financial challenges. I'm most proud of our ability to work through these issues and at the same time address our capital and operational needs each year moving the City to a better place than the last. The communities that achieve the most success are not competing on basic services, but in the quality of life arena.

I wish to take this opportunity to thank the City Commission for your guidance during the budget process. Often, the time and emotional commitment of a City Commissioner goes unnoticed, especially in a time when there are few easy decisions. Great appreciation should be given to our citizens and businesses for their funding of services and infrastructure.

Lastly, I would also like to thank City staff for their hard work and dedication in preparing this budget. Our management team and employees work diligently provide excellent service and to improve the performance of their departments. Special recognition should be given to City Controller/Finance Director Holly Keyser, City Clerk/Treasurer Ken Rhodes and Assistant City Manager Andrew Kuk for exceptional dedication and skill in meeting the challenge to create a budget that achieves the priorities of the City Commission and Sturgis residents.

Respectfully Submitted,  
CITY OF STURGIS

A handwritten signature in black ink, appearing to read "Michael L. Hughes". The signature is stylized and cursive, with a large, looped initial "M".

Michael L. Hughes  
City Manager





**CITY OF**  
**Sturgis**  
 MICHIGAN

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## CITY OF STURGIS 2019-2020 FISCAL YEAR BUDGET SUMMARY AND APPROPRIATION RESOLUTION

After holding a public hearing on August 14, 2019 and receiving public comment on the 2019-2020 Budget, it is moved by Commissioner Mullins and seconded by Commissioner Good that the proposed annual budget for the year 2019-2020 of the City of Sturgis be approved. After holding a public hearing on June 19, 2019, and receiving public comment, the City elected to levy a tax rate below the maximum tax rate authorized of 11.8894 mills after statutory roll-back. The City operating tax rate is set at 10.4623 mills and the City Street and Sidewalk Improvement tax rate is set at 3.0 mills for ad valorem parcels for the 2019-2020 fiscal year, levied in July 2019. This levy is estimated to generate \$2,580,314 in revenue including a one percent administration fee and will be used to defray the expenditures and meet the liabilities of the City of Sturgis for 2019-2020 fiscal year. City taxes shall be distributed among City funds as set forth below, and total Revenue and Expenditure appropriations shall be approved as presented in this Appropriation Resolution. Furthermore, no transfer between funds shall occur without City Commission approval.

| FUND                       | CONTRIBUTION FROM GENERAL FUND | TOTAL REVENUE & TRANSFERS  | TOTAL EXPENDITURES & TRANSFERS | CHANGE IN NET POSITION    |
|----------------------------|--------------------------------|----------------------------|--------------------------------|---------------------------|
| General                    | -                              | \$9,038,440                | \$9,176,110                    | (\$137,670)               |
| Street Repair              | \$0                            | \$30,000                   | \$1,569,680                    | (\$1,539,680)             |
| Major Streets              | \$0                            | \$1,029,200                | \$879,225                      | \$149,975                 |
| Local Streets              | \$0                            | \$694,400                  | \$686,830                      | \$7,570                   |
| Street and SW Improvement  | \$0                            | \$857,200                  | \$625,000                      | \$232,200                 |
| Cemetery                   | \$175,980                      | \$201,935                  | \$395,530                      | (\$17,615)                |
| Drug Enforcement           | \$12,000                       | \$2,010                    | \$19,140                       | (\$5,130)                 |
| Downtown Development       | (\$1,800)                      | \$76,495                   | \$13,000                       | \$61,695                  |
| Kirsch Municipal Airport   | \$90,000                       | \$208,505                  | \$297,250                      | \$1,255                   |
| Brownfield Redevelopment   | \$0                            | \$208,239                  | \$138,358                      | \$69,881                  |
| Economic Development Fund  | \$0                            | \$0                        | \$0                            | \$0                       |
| Building Department        | \$36,000                       | \$50,500                   | \$121,570                      | (\$35,070)                |
| Local Development Finance  | \$0                            | \$47,900                   | \$0                            | \$47,900                  |
| Housing Department         | \$75,000                       | \$10,100                   | \$99,640                       | (\$14,540)                |
| Auditorium                 | \$352,680                      | \$698,290                  | \$1,049,120                    | \$1,850                   |
| Council of the Arts        | \$0                            | \$0                        | \$0                            | \$0                       |
| Recreation                 | \$108,000                      | \$143,100                  | \$247,460                      | \$3,640                   |
| Doyle Community Center     | \$35,040                       | \$582,200                  | \$606,515                      | \$10,725                  |
| Sturgis Building Authority | \$0                            | \$652,610                  | \$652,360                      | \$250                     |
| Capital Reserve            | \$396,000                      | \$7,500                    | \$185,000                      | \$218,500                 |
| Capital Project            | \$0                            | \$0                        | \$0                            | \$0                       |
| Electric                   | \$80,040                       | \$27,618,800               | \$25,533,550                   | \$2,165,290               |
| Wastewater                 | \$36,000                       | \$3,489,180                | \$3,315,270                    | \$209,910                 |
| Water                      | \$0                            | \$1,673,800                | \$1,529,080                    | \$144,720                 |
| Motor Vehicle              | \$0                            | \$1,186,940                | \$1,109,380                    | \$77,560                  |
| Employee Benefit           | \$0                            | \$2,193,000                | \$2,132,360                    | \$60,640                  |
| Workers Compensation       | \$0                            | \$100,200                  | \$146,200                      | (\$46,000)                |
| <b>BUDGET TOTALS</b>       | <b><u>\$1,394,940</u></b>      | <b><u>\$50,800,544</u></b> | <b><u>\$50,527,628</u></b>     | <b><u>\$1,667,856</u></b> |

## Debt Summary As of Year End 9/30/2020

| FUND<br>SERVICING<br>DEBT   | DESCRIPTION OF<br>DEBT | YEARS<br>TO PAY | ORIGINAL<br>ISSUE | OUTSTANDING<br>AS OF 9/30/2019 | PAYMENTS:<br>PRINCIPAL<br>2019-2020 | PAYMENTS:<br>INTEREST<br>2019-2020 |
|---|------------------------|-----------------|-------------------|--------------------------------|-------------------------------------|------------------------------------|
| <b>Sturgis Building Authority Bonds (Paid from lease payments received from Sturgis Hospital, Inc.)</b> |                        |                 |                   |                                |                                     |                                    |
| <b>Sturgis Hospital Addition (Limited Tax General Obligation)</b>                                       |                        |                 |                   |                                |                                     |                                    |
| 2014  | 2.00%-4.25%            | 15              | \$9,445,000       | \$7,860,000                    | \$350,000                           | \$302,113                          |
| <b>Downtown Development Authority</b>   |                        |                 |                   |                                |                                     |                                    |
| 2011  | Note Payable-3.29%     | 8               | \$180,000         | \$92,741                       | \$12,431                            | \$2,865                            |
| <b>Brownfield Redevelopment Authority</b>   |                        |                 |                   |                                |                                     |                                    |
| <b>DEQ</b>  |                        |                 |                   |                                |                                     |                                    |
|   | 1.50%                  | 5               | \$340,760         | \$69,126                       | \$69,126                            | \$1,471                            |
| <b>Electric Loan MOSO Village</b>   |                        |                 |                   |                                |                                     |                                    |
|   | 2.47%                  | 30              | \$1,700,000       | \$1,700,000                    | \$0                                 | \$0                                |
| <b>Water</b>  |                        |                 |                   |                                |                                     |                                    |
| <b>DWRF Loan</b>  |                        |                 |                   |                                |                                     |                                    |
|   | 2.13%                  | 8               | \$1,086,070       | \$481,070                      | \$55,000                            | \$10,223                           |
| <b>Electric Loan DTA Project</b>  |                        |                 |                   |                                |                                     |                                    |
|   | 2.90%                  | 3               | \$770,000         | \$475,242                      | \$153,872                           | \$12,683                           |
| <b>Multiple (Paid from Electric, Water, Sewer, General, Doyle, and Auditorium)</b>                      |                        |                 |                   |                                |                                     |                                    |
| <b>Cap Imp RZEDB</b>  |                        |                 |                   |                                |                                     |                                    |
| 2010  | 2.65%                  | 7               | \$4,400,000       | \$2,250,000                    | \$295,000                           | \$72,066                           |
| <b>Wastewater</b>   |                        |                 |                   |                                |                                     |                                    |
| 2007  | 1.63%                  | 9               | \$2,635,587       | \$1,280,587                    | \$140,000                           | \$19,672                           |
| <b>SRF Loan-non-taxable</b>   |                        |                 |                   |                                |                                     |                                    |
| 2008  | 2.25%                  | 10              | \$4,742,172       | \$2,627,172                    | \$235,000                           | \$65,679                           |
| <b>SRF Loan-non-taxable</b>   |                        |                 |                   |                                |                                     |                                    |
| 2013A   | 2.00%                  | 15              | \$2,486,274       | \$1,955,919                    | \$115,000                           | \$37,968                           |
| 2013B   | 2.00%                  | 15              | \$476,674         | \$331,674                      | \$20,000                            | \$8,042                            |
| <b>Total Outstanding Debt</b>   |                        |                 |                   | <b>\$19,123,531</b>            |                                     |                                    |
| <b>Current Year's Principal Payments</b>  |                        |                 |                   |                                | <b>\$1,445,429</b>                  |                                    |
| <b>Current Year's Interest Payments</b>   |                        |                 |                   |                                |                                     | <b>\$532,782</b>                   |
| <b>2019-2020 Combined Debt Service</b>  |                        |                 |                   |                                |                                     | <b>\$1,978,211</b>                 |

The Statutory Limitation on General Obligation Debt is 10% of (SEV) State Equalized Value, the City currently has \$7,860,000 outstanding in regard to hospital improvements. The combined debt service changed from \$1,978,777 to \$1,978,211.

## 2019 City of Sturgis Estimated Property Tax Revenues

|                              | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUES</b>              |                     |                     |                        |                     |                         |
| Ad Valorem Parcels           | 2,187,889           | 2,340,948           | 2,314,849              | 2,405,016           | 2.7%                    |
| Special Act Parcels          | 73,007              | 71,703              | 74,084                 | 57,768              | -19.4%                  |
| Administration Fee           | 112,973             | 114,804             | 113,739                | 117,530             | 2.4%                    |
| <b>Total Revenues</b>        | <b>2,373,869</b>    | <b>2,527,455</b>    | <b>2,502,672</b>       | <b>2,580,314</b>    |                         |
| <b>EXPENDITURES</b>          |                     |                     |                        |                     |                         |
| DDA 1 & 2                    | 15,725              | 18,316              | 18,316                 | 19,681              | 7.5%                    |
| LDFA 1                       | 2,447               | 2,268               | 2,268                  | 2,272               | 0.2%                    |
| Brownfield Kirsch Industrial | 15,097              | 16,364              | 16,364                 | 17,157              | 4.8%                    |
| Brownfield ATJ               | 0                   | 0                   | 0                      | 240                 |                         |
| Brownfield MOSO Village      | 19,940              | 20,813              | 20,813                 | 22,876              | 9.9%                    |
| Burr Oak 425                 | 220                 | 235                 | 235                    | 310                 | 31.9%                   |
| Fawn River 425               | 4,399               | 4,445               | 4,445                  | 6,036               | 35.8%                   |
| Sherman Twp 425              | 2,643               | 2,796               | 2,796                  | 3,760               | 34.5%                   |
| Sturgis Twp 425              | 9,991               | 10,433              | 10,433                 | 13,319              | 27.7%                   |
| <b>Total Expenditures</b>    | <b>70,462</b>       | <b>75,670</b>       | <b>75,670</b>          | <b>85,651</b>       |                         |
| <b>NET REVENUES</b>          | <b>2,303,407</b>    | <b>2,451,785</b>    | <b>2,427,002</b>       | <b>2,494,663</b>    |                         |

SEV - \$279,346,200      Taxable Value - \$241,174,653

MILLAGE RATES      City Operating 10.4623 / City Streets 3.000

Revenue raised from 1 Mill = \$235,385

DDA, LDFA, and Brownfield expenses are based on the growth in property values since the creation of the district.

425 expenses are based on agreements between the City and Townships for properties transferred into the City.

## 101 General Fund - Revenue

|   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                          |                     |                     |                        |                     |                         |
| Property Taxes                          | 2,227,289           | 2,336,981           | 2,313,300              | 2,367,190           | 1.3%                    |
| Tax Administration Fee                  | 115,383             | 114,804             | 113,700                | 115,000             | 0.2%                    |
| Utility Payment In-Lieu Of Tax          | 2,593,860           | 2,624,820           | 2,624,820              | 2,736,060           | 4.2%                    |
| Parcels Payment In Lieu Of Tax          | 7,957               | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Interest - Property Taxes               | 19,813              | 23,000              | 23,000                 | 23,000              | 0.0%                    |
| Business Licenses & Permits             | 125                 | 200                 | 35,000                 | 50,000              | 24900.0%                |
| Grants                                  | 4,567               | 49,400              | 49,400                 | 4,400               | -91.1%                  |
| Local Community Stabilization Authority | 640,187             | 640,185             | 1,238,040              | 940,000             | 46.8%                   |
| Revenue Sharing                         | 1,057,449           | 1,030,500           | 1,030,500              | 1,050,000           | 1.9%                    |
| Liquor Licenses                         | 9,645               | 9,935               | 9,935                  | 10,000              | 0.7%                    |
| Charges for Services                    | 22,088              | 16,500              | 16,500                 | 16,500              | 0.0%                    |
| Rental Registrations                    | 53,200              | 55,000              | 45,000                 | 45,000              | -18.2%                  |
| Park Shelters                           | 2,560               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Franchise Fees                          | 75,080              | 75,000              | 75,000                 | 75,000              | 0.0%                    |
| Recycling Program                       | 79,292              | 75,000              | 75,000                 | 75,000              | 0.0%                    |
| Parks Pay For Play                      | 12,080              | 12,000              | 12,000                 | 12,000              | 0.0%                    |
| Fines & Forfeitures                     | 19,281              | 30,000              | 30,000                 | 30,000              | 0.0%                    |
| Civil Infractions                       | 2,300               | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Interest - Investments                  | 191,488             | 150,000             | 150,000                | 170,000             | 13.3%                   |
| Interest - Special Assessments          | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Land Rental                             | 9,923               | 9,400               | 9,400                  | 9,400               | 0.0%                    |
| Contributions - Foundation              | 51,970              | 30,000              | 30,000                 | 30,000              | 0.0%                    |
| School Resource Officer Funding         | 99,473              | 90,000              | 90,000                 | 90,000              | 0.0%                    |
| Miscellaneous                           | 77,078              | 63,150              | 63,150                 | 62,650              | -0.8%                   |
| Administrative Reimbursement            | 1,020,120           | 1,067,160           | 1,067,160              | 1,119,240           | 4.9%                    |
| <b>Total Revenue</b>                    | <b>8,392,208</b>    | <b>8,511,035</b>    | <b>9,108,905</b>       | <b>9,038,440</b>    |                         |

## 101 General Fund - Expenditures

|                                 | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>GENERAL GOVERNMENT</b>       |                     |                     |                        |                     |                         |
| City Commission                 | 41,862              | 44,690              | 44,690                 | 45,250              | 1.3%                    |
| City Manager's Office           | 294,439             | 288,500             | 288,500                | 289,850             | 0.5%                    |
| Elections                       | 7,555               | 19,500              | 19,500                 | 19,720              | 1.1%                    |
| Assessor's Office               | 62,517              | 63,000              | 63,000                 | 63,000              | 0.0%                    |
| City Legal Services             | 121,476             | 130,000             | 130,000                | 130,000             | 0.0%                    |
| City Controller's Office        | 436,710             | 453,250             | 453,250                | 455,660             | 0.5%                    |
| City Clerk/Treasurer's Office   | 232,847             | 219,840             | 219,840                | 221,390             | 0.7%                    |
| Building & Grounds              | 87,721              | 97,305              | 97,305                 | 98,440              | 1.2%                    |
| <b>Total General Government</b> | <b>1,285,127</b>    | <b>1,316,085</b>    | <b>1,316,085</b>       | <b>1,323,310</b>    |                         |
| <b>POLICE DEPARTMENT</b>        |                     |                     |                        |                     |                         |
| Wages - Regular                 | 1,330,639           | 1,433,590           | 1,433,590              | 1,462,260           | 2.0%                    |
| Wages - Overtime                | 152,792             | 170,000             | 170,000                | 173,830             | 2.3%                    |
| Wages - Crossing Guards         | 28,873              | 27,000              | 27,000                 | 27,610              | 2.3%                    |
| Benefits                        | 975,307             | 935,655             | 935,655                | 834,540             | -10.8%                  |
| Training                        | 33,435              | 30,000              | 30,000                 | 35,000              | 16.7%                   |
| Training 302 State Funds        | 1,738               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Office Expense                  | 12,672              | 22,000              | 22,000                 | 22,000              | 0.0%                    |
| Operating Supplies              | 52,859              | 50,750              | 50,750                 | 50,750              | 0.0%                    |
| Professional Services           | 47,332              | 60,000              | 60,000                 | 60,000              | 0.0%                    |
| Communications                  | 15,835              | 18,800              | 18,800                 | 18,800              | 0.0%                    |
| Transportation                  | 158,100             | 165,960             | 165,960                | 174,240             | 5.0%                    |
| Printing & Publishing           | 491                 | 1,500               | 1,500                  | 1,500               | 0.0%                    |
| Insurance & Audit               | 26,004              | 25,000              | 25,000                 | 25,000              | 0.0%                    |
| Utilities                       | 19,102              | 23,000              | 23,000                 | 23,000              | 0.0%                    |
| Repairs & Maintenance           | 40,248              | 27,000              | 27,000                 | 35,000              | 29.6%                   |
| Crime Prevention                | 500                 | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Grant Expenditures              | 1,554               | 0                   | 0                      | 0                   | 0.0%                    |
| Debt Service on Bonds           | 9,610               | 10,100              | 10,100                 | 10,100              | 0.0%                    |
| <b>Total Police Department</b>  | <b>2,907,091</b>    | <b>3,003,355</b>    | <b>3,003,355</b>       | <b>2,956,630</b>    |                         |

## 101 General Fund - Expenditures

|                                    | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>FIRE DEPARTMENT</b>             |                     |                     |                        |                     |                         |
| Wages - Regular                    | 597,086             | 693,780             | 693,780                | 707,660             | 2.0%                    |
| Wages - Overtime                   | 61,827              | 64,940              | 64,940                 | 66,400              | 2.2%                    |
| Benefits                           | 373,909             | 558,230             | 558,230                | 424,010             | -24.0%                  |
| Training                           | 9,873               | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Office Expense                     | 5,376               | 10,000              | 10,000                 | 10,000              | 0.0%                    |
| Operating Supplies                 | 54,511              | 60,100              | 60,100                 | 60,100              | 0.0%                    |
| Professional Services              | 28,353              | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Communications                     | 11,032              | 13,000              | 13,000                 | 16,000              | 23.1%                   |
| Transportation                     | 150,720             | 158,280             | 158,280                | 166,200             | 5.0%                    |
| Printing & Publishing              | 1,484               | 2,500               | 2,500                  | 3,200               | 28.0%                   |
| Insurance & Audit                  | 7,056               | 6,500               | 6,500                  | 6,500               | 0.0%                    |
| Utilities                          | 18,861              | 24,500              | 24,500                 | 24,500              | 0.0%                    |
| Repairs & Maintenance              | 39,234              | 25,000              | 25,000                 | 35,000              | 40.0%                   |
| Rentals (Hydrant Maintenance)      | 6,500               | 6,500               | 6,500                  | 6,500               | 0.0%                    |
| Grant Expenditures                 | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Debt Service on Bonds              | 9,610               | 9,800               | 9,800                  | 9,800               | 0.0%                    |
| <b>Total Fire Department</b>       | <b>1,375,432</b>    | <b>1,673,130</b>    | <b>1,673,130</b>       | <b>1,575,870</b>    |                         |
| <b>PROPERTY MAINTENANCE</b>        |                     |                     |                        |                     |                         |
| Wages                              | 64,336              | 65,060              | 65,060                 | 66,360              | 2.0%                    |
| Benefits                           | 30,599              | 32,830              | 32,830                 | 34,080              | 3.8%                    |
| Training                           | 0                   | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Office Expense                     | 3,078               | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Operating Expense                  | 678                 | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Professional Services              | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Transportation                     | 1,200               | 1,320               | 1,320                  | 1,440               | 9.1%                    |
| Premier Property Rebate            | 300                 | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Property Maintenance</b>  | <b>100,191</b>      | <b>105,210</b>      | <b>105,210</b>         | <b>107,880</b>      |                         |
| <b>PLANNING &amp; ZONING</b>       |                     |                     |                        |                     |                         |
| Planning Board                     | 0                   | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Wages                              | 36,111              | 36,500              | 36,500                 | 37,230              | 2.0%                    |
| Benefits                           | 15,810              | 16,955              | 16,955                 | 17,590              | 3.7%                    |
| Training                           | 0                   | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Office Expense                     | 1,749               | 2,600               | 2,600                  | 2,600               | 0.0%                    |
| Operating Expense                  | 2,458               | 2,600               | 2,600                  | 2,600               | 0.0%                    |
| Professional Services              | 37,903              | 44,000              | 44,000                 | 44,000              | 0.0%                    |
| Transportation                     | 1,200               | 1,320               | 1,320                  | 1,440               | 9.1%                    |
| <b>Total Planning &amp; Zoning</b> | <b>95,231</b>       | <b>106,975</b>      | <b>106,975</b>         | <b>108,460</b>      |                         |

## 101 General Fund - Expenditures

|                                      | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>BRUSH &amp; LEAF PICKUP</b>       |                     |                     |                        |                     |                         |
| Wages                                | 30,083              | 32,000              | 32,000                 | 32,640              | 2.0%                    |
| Benefits                             | 12,049              | 19,740              | 19,740                 | 20,340              | 3.0%                    |
| Operating Expense                    | 17,652              | 18,000              | 18,000                 | 18,000              | 0.0%                    |
| Transportation                       | 40,200              | 42,180              | 42,180                 | 44,400              | 5.3%                    |
| <b>Total Brush &amp; Leaf Pickup</b> | <b>99,984</b>       | <b>111,920</b>      | <b>111,920</b>         | <b>115,380</b>      |                         |
| <b>ENGINEERING DEPARTMENT</b>        |                     |                     |                        |                     |                         |
| Wages                                | 74,434              | 81,645              | 81,645                 | 128,280             | 57.1%                   |
| Benefits                             | 36,171              | 34,320              | 34,320                 | 62,960              | 83.4%                   |
| Office Expense                       | 10,989              | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Professional Services                | 0                   | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Transportation                       | 3,720               | 3,900               | 3,900                  | 4,140               | 6.2%                    |
| <b>Total Engineering Department</b>  | <b>125,314</b>      | <b>127,865</b>      | <b>127,865</b>         | <b>203,380</b>      |                         |
| <b>PARKING LOTS</b>                  |                     |                     |                        |                     |                         |
| Wages - Regular                      | 9,610               | 10,000              | 10,000                 | 10,200              | 2.0%                    |
| Wages - Overtime                     | 3,713               | 2,500               | 2,500                  | 2,500               | 0.0%                    |
| Benefits                             | 5,597               | 8,080               | 8,080                  | 8,350               | 3.3%                    |
| Transportation                       | 23,400              | 24,600              | 24,600                 | 25,800              | 4.9%                    |
| Utilities                            | 1,298               | 1,500               | 1,500                  | 1,500               | 0.0%                    |
| Repairs & Maintenance                | 13,584              | 25,000              | 25,000                 | 25,000              | 0.0%                    |
| <b>Total Parking Lots</b>            | <b>57,202</b>       | <b>71,680</b>       | <b>71,680</b>          | <b>73,350</b>       |                         |
| <b>PARKS MAINTENANCE</b>             |                     |                     |                        |                     |                         |
| Wages - Regular                      | 97,175              | 117,500             | 117,500                | 119,850             | 2.0%                    |
| Wages - Overtime                     | 6,091               | 6,000               | 6,000                  | 6,000               | 0.0%                    |
| Wages - Mowing                       | 29,308              | 21,650              | 21,650                 | 22,080              | 2.0%                    |
| Benefits                             | 36,784              | 41,470              | 41,470                 | 41,480              | 0.0%                    |
| Office Expense                       | 1,493               | 1,100               | 1,100                  | 1,100               | 0.0%                    |
| Operating Supplies                   | 10,486              | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Professional Services                | 0                   | 5,000               | 5,000                  | 35,000              | 600.0%                  |
| Communications                       | 802                 | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Transportation                       | 58,440              | 61,380              | 61,380                 | 64,500              | 5.1%                    |
| Insurance & Audit                    | 1,536               | 1,300               | 1,300                  | 1,300               | 0.0%                    |
| Utilities                            | 24,101              | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Repairs & Maintenance                | 56,247              | 15,000              | 15,000                 | 15,000              | 0.0%                    |
| Field Maintenance                    | 3,836               | 16,500              | 16,500                 | 16,500              | 0.0%                    |
| Dog Park/Disc Golf Improvements      | 17,634              | 0                   | 0                      | 0                   |                         |
| <b>Total Parks Maintenance</b>       | <b>343,933</b>      | <b>327,900</b>      | <b>327,900</b>         | <b>363,810</b>      |                         |

## 101 General Fund - Expenditures

|  | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>OTHER SERVICES</b>                          |                     |                     |                        |                     |                         |
| Street Lighting                                | 48,000              | 48,000              | 48,000                 | 60,000              | 25.0%                   |
| Curbside Recycling                             | 82,966              | 80,000              | 80,000                 | 80,000              | 0.0%                    |
| Senior Transportation Coupons                  | 1,500               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Depot Building                                 | 7,280               | 10,000              | 10,000                 | 10,000              | 0.0%                    |
| Information Technology                         | 87,795              | 86,700              | 86,700                 | 91,700              | 5.8%                    |
| Insurance, Audit, & Other                      | 26,187              | 60,000              | 60,000                 | 60,000              | 0.0%                    |
| Emergency Plan                                 | 2,205               | 2,500               | 2,500                  | 2,500               | 0.0%                    |
| Grant Writer                                   | 0                   | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Community Information Activities               | 36,300              | 18,000              | 18,000                 | 36,000              | 100.0%                  |
| Ambulance Subsidy                              | 48,775              | 63,000              | 48,500                 | 48,100              | -23.7%                  |
| Library Retiree Health Insurance               | 72,000              | 31,980              | 31,980                 | 36,000              | 12.6%                   |
| Tax Tribunal                                   | 26,300              | 5,000               | 5,000                  | 25,000              | 400.0%                  |
| <b>Total Other Services</b>                    | <b>439,308</b>      | <b>427,180</b>      | <b>412,680</b>         | <b>471,300</b>      |                         |
| <b>Total Operating Expenses</b>                | <b>6,828,813</b>    | <b>7,271,300</b>    | <b>7,256,800</b>       | <b>7,299,370</b>    |                         |
| <b>CONTRIBUTIONS TO (FROM)<br/>OTHER FUNDS</b> |                     |                     |                        |                     |                         |
| Cemetery Fund                                  | 199,980             | 175,980             | 175,980                | 175,980             | 0.0%                    |
| Drug Enforcement Fund                          | 0                   | 12,000              | 12,000                 | 12,000              | 0.0%                    |
| Kirsch Municipal Airport Fund                  | 100,000             | 100,020             | 100,020                | 90,000              | -10.0%                  |
| Building Fund                                  | 30,000              | 48,000              | 48,000                 | 36,000              | -25.0%                  |
| Housing Fund                                   | 60,000              | 90,000              | 90,000                 | 75,000              | -16.7%                  |
| Auditorium Fund                                | 240,000             | 250,000             | 250,000                | 300,000             | 20.0%                   |
| Auditorium Debt Service                        | 55,500              | 55,500              | 55,500                 | 52,680              | -5.1%                   |
| Recreation Fund                                | 105,000             | 108,000             | 108,000                | 108,000             | 0.0%                    |
| Doyle Fund                                     | 35,000              | 35,040              | 35,040                 | 35,040              | 0.0%                    |
| Capital Reserve Fund                           | 500,000             | 526,020             | 1,151,020              | 396,000             | -24.7%                  |
| Electric Fund - For Forestry                   | 80,000              | 80,040              | 80,040                 | 80,040              | 0.0%                    |
| Sewer Fund - For Big Hill Treatment            | 30,000              | 33,600              | 33,600                 | 36,000              | 7.1%                    |
| <b>Total Contributions</b>                     | <b>1,435,480</b>    | <b>1,514,200</b>    | <b>2,139,200</b>       | <b>1,396,740</b>    |                         |
| Capital Outlay - Police/Fire                   | 243,536             | 80,000              | 80,000                 | 90,000              | 12.5%                   |
| Capital Outlay - Parks                         | 96,465              | 80,000              | 80,000                 | 85,000              | 6.3%                    |
| Capital Outlay - Other                         | 52,862              | 79,185              | 79,185                 | 305,000             | 285.2%                  |
| <b>Total Capital Outlay</b>                    | <b>392,863</b>      | <b>239,185</b>      | <b>239,185</b>         | <b>480,000</b>      |                         |
| <b>Total Expenditures</b>                      | <b>8,657,156</b>    | <b>9,024,685</b>    | <b>9,635,185</b>       | <b>9,176,110</b>    |                         |
| NET INCOME OR (LOSS)                           | (264,948)           | (513,650)           | (526,280)              | (137,670)           |                         |
| <b>FUND BALANCE</b>                            | <b>2,938,275</b>    | <b>2,424,625</b>    | <b>2,411,995</b>       | <b>2,274,325</b>    |                         |
| <b>Percentage of Expenditures</b>              | <b>33.94%</b>       | <b>26.87%</b>       | <b>25.03%</b>          | <b>24.79%</b>       |                         |



## 201 Street Repair Fund

|                                     | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                      |                     |                     |                        |                     |                         |
| Grants                              | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Miscellaneous                       | 28,810              | 10,000              | 28,000                 | 30,000              | 200.0%                  |
| <b>Total Revenue</b>                | <b>28,810</b>       | <b>10,000</b>       | <b>28,000</b>          | <b>30,000</b>       |                         |
| <b>EXPENDITURES</b>                 |                     |                     |                        |                     |                         |
| Road Construction & Preservation    | 86,114              | 523,300             | 702,000                | 1,569,680           | 200.0%                  |
| Administrative Reimbursement        | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Expenditures</b>           | <b>86,114</b>       | <b>523,300</b>      | <b>702,000</b>         | <b>1,569,680</b>    |                         |
| <b>NET INCOME OR (LOSS)</b>         | <b>(57,304)</b>     | <b>(513,300)</b>    | <b>(674,000)</b>       | <b>(1,539,680)</b>  | <b>200.0%</b>           |
| Contribution from General Fund      | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Contribution from Capital Reserve   | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Contribution to Street and Sidewalk | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>FUND BALANCE</b>                 | <b>2,343,426</b>    | <b>1,830,126</b>    | <b>1,669,426</b>       | <b>129,746</b>      |                         |

| Significant Projects                               | Year | Estimated<br>Cost | Grant<br>Funding | Local<br>Funding |
|--|------|-------------------|------------------|------------------|
| N. Lakeview US12 to RRXC - Design                  | 2018 | 84,200            | 0                | 84,200           |
| Pleasant St. Design                                | 2018 | 54,000            | 0                | 54,000           |
| <b>2018 TOTAL</b>                                  |      | <b>138,200</b>    | <b>0</b>         | <b>138,200</b>   |
| N. Lakeview US12 to RRXC-Construction              | 2019 | 1,077,000         | 375,000          | 702,000          |
| <b>2019 TOTAL</b>                                  |      | <b>1,077,000</b>  | <b>375,000</b>   | <b>702,000</b>   |
| Pleasant Ave. Construction                         | 2020 | 766,000           | 455,000          | 311,000          |
| E. Jerolene St. (Nottawa to N. Lakeview) Design    | 2020 | 75,000            |                  | 75,000           |
| E. Jerolene St. (Nottawa to N. Lakeview) Construct | 2020 | 1,183,680         |                  | 1,183,680        |
| <b>2020 TOTAL</b>                                  |      | <b>2,024,680</b>  | <b>455,000</b>   | <b>1,569,680</b> |

## 202 Major Street Fund

|                                      | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                       |                     |                     |                        |                     |                         |
| County Road Millage                  | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| MI Highway Maintenance Contract      | 61,429              | 58,500              | 58,500                 | 58,500              | 0.0%                    |
| MI Grant - R/W Maintenance Act 48    | 31,049              | 29,000              | 29,000                 | 29,000              | 0.0%                    |
| MI Weight & Gas Tax Act 51           | 809,503             | 794,000             | 856,000                | 930,000             | 17.1%                   |
| MI Grant - Other                     | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Interest                             | 4,379               | 200                 | 10,000                 | 10,000              | 4900.0%                 |
| Miscellaneous                        | 1,733               | 500                 | 1,700                  | 1,700               | 240.0%                  |
| <b>Total Revenue</b>                 | <b>908,093</b>      | <b>882,200</b>      | <b>955,200</b>         | <b>1,029,200</b>    |                         |
| <b>EXPENDITURES</b>                  |                     |                     |                        |                     |                         |
| Construction                         | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Routine Maintenance                  | 375,953             | 457,190             | 455,350                | 514,390             | 12.5%                   |
| Traffic Services                     | 18,817              | 33,690              | 32,910                 | 34,000              | 0.9%                    |
| Winter Maintenance                   | 55,510              | 55,840              | 56,840                 | 55,840              | 0.0%                    |
| Administration & Engineering         | 9,333               | 7,700               | 10,000                 | 7,700               | 0.0%                    |
| Sweeping & Flushing                  | 6,238               | 8,620               | 6,280                  | 8,620               | 0.0%                    |
| Pavement Marking                     | 3,474               | 10,000              | 10,000                 | 10,000              | 0.0%                    |
| MI Trunkline Maintenance             | 36,690              | 49,435              | 54,750                 | 49,535              | 0.2%                    |
| Transportation                       | 104,760             | 110,040             | 110,040                | 115,560             | 5.0%                    |
| Administrative Reimbursement         | 60,000              | 62,760              | 62,760                 | 79,440              | 26.6%                   |
| Salt Storage Facility                | 3,900               | 4,020               | 4,020                  | 4,140               | 3.0%                    |
| <b>Total Expenditures</b>            | <b>674,675</b>      | <b>799,295</b>      | <b>802,950</b>         | <b>879,225</b>      |                         |
| NET INCOME OR (LOSS)                 | 233,418             | 82,905              | 152,250                | 149,975             |                         |
| Contribution from General Fund       | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution from Street Repair Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>                  | <b>719,898</b>      | <b>802,803</b>      | <b>872,148</b>         | <b>1,022,123</b>    |                         |

## 203 Local Street Fund

|                                   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-----------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                    |                     |                     |                        |                     |                         |
| County Road Millage               | 224,245             | 216,000             | 225,000                | 230,000             | 6.5%                    |
| LCSA                              | 109,114             | 109,000             | 109,000                | 100,000             | -8.3%                   |
| MI Grant - R/W Maintenance Act 48 | 7,923               | 7,400               | 7,400                  | 7,400               | 0.0%                    |
| MI Weight & Gas Tax Act 51        | 296,547             | 291,235             | 313,000                | 341,000             | 17.1%                   |
| MI Grant - Other                  | 80,037              | 0                   | 137,205                | 0                   | 0.0%                    |
| Interest                          | 4,356               | 200                 | 10,000                 | 10,000              | 4900.0%                 |
| Miscellaneous                     | 5,086               | 6,000               | 5,200                  | 6,000               | 0.0%                    |
| <b>Total Revenue</b>              | <b>727,308</b>      | <b>629,835</b>      | <b>806,805</b>         | <b>694,400</b>      |                         |
| <b>EXPENDITURES</b>               |                     |                     |                        |                     |                         |
| Construction                      | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Routine Maintenance               | 289,417             | 405,670             | 449,920                | 500,540             | 23.4%                   |
| Traffic Services                  | 5,939               | 9,280               | 9,160                  | 12,430              | 33.9%                   |
| Winter Maintenance                | 56,679              | 55,580              | 54,610                 | 55,580              | 0.0%                    |
| Administration & Engineering      | 6,808               | 6,200               | 6,200                  | 6,200               | 0.0%                    |
| Transportation                    | 70,920              | 74,460              | 74,460                 | 78,180              | 5.0%                    |
| Administrative Reimbursement      | 22,800              | 25,800              | 25,800                 | 29,880              | 15.8%                   |
| Salt Storage Facility             | 3,900               | 4,020               | 4,020                  | 4,020               | 0.0%                    |
| <b>Total Expenditures</b>         | <b>456,463</b>      | <b>581,010</b>      | <b>624,170</b>         | <b>686,830</b>      |                         |
| NET INCOME OR (LOSS)              | 270,845             | 48,825              | 182,635                | 7,570               |                         |
| Contribution from General Fund    | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>               | <b>605,891</b>      | <b>654,716</b>      | <b>788,526</b>         | <b>796,096</b>      |                         |

## 204 Street and Sidewalk Improvement Fund

|                                      | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                       |                     |                     |                        |                     |                         |
| Property Taxes                       | 648,236             | 660,000             | 660,000                | 660,000             | 0.0%                    |
| LCSA                                 | 0                   | 0                   | 189,619                | 185,000             |                         |
| Grants                               | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Special Assessments                  | 22,025              | 12,000              | 12,000                 | 12,000              | 0.0%                    |
| Miscellaneous                        | 27,306              | 200                 | 200                    | 200                 | 0.0%                    |
| <b>Total Revenue</b>                 | <b>697,567</b>      | <b>672,200</b>      | <b>861,819</b>         | <b>857,200</b>      |                         |
| <b>EXPENDITURES</b>                  |                     |                     |                        |                     |                         |
| Reconstruction                       | 18,682              | 0                   | 0                      | 0                   | 0.0%                    |
| Resurfacing                          | 462,981             | 625,000             | 625,000                | 500,000             | -20.0%                  |
| Maintenance                          | 118,499             | 0                   | 0                      | 90,000              |                         |
| Sidewalk Improvements                | 0                   | 0                   | 0                      | 35,000              |                         |
| <b>Total Expenditures</b>            | <b>600,162</b>      | <b>625,000</b>      | <b>625,000</b>         | <b>625,000</b>      |                         |
| NET INCOME OR (LOSS)                 | 97,405              | 47,200              | 236,819                | 232,200             |                         |
| Contribution from General Fund       | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution from Street Repair Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>                  | <b>140,190</b>      | <b>187,390</b>      | <b>377,009</b>         | <b>609,209</b>      |                         |

## 209 Cemetery Fund

|                                   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-----------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                    |                     |                     |                        |                     |                         |
| Foundations                       | 10,964              | 18,500              | 18,500                 | 20,000              | 8.1%                    |
| Grave Openings                    | 45,403              | 39,500              | 39,500                 | 40,000              | 1.3%                    |
| Cemetery Lots                     | 24,254              | 21,000              | 21,000                 | 21,000              | 0.0%                    |
| Rent                              | 1,584               | 1,585               | 1,585                  | 1,585               | 0.0%                    |
| Miscellaneous                     | 780                 | 1,350               | 1,350                  | 1,350               | 0.0%                    |
| <b>Total Revenue</b>              | <b>82,985</b>       | <b>81,935</b>       | <b>81,935</b>          | <b>83,935</b>       |                         |
| <b>EXPENDITURES</b>               |                     |                     |                        |                     |                         |
| Wages - Regular                   | 112,250             | 117,500             | 117,500                | 119,850             | 2.0%                    |
| Wages - Overtime                  | 7,185               | 6,000               | 6,000                  | 6,000               | 0.0%                    |
| Wages - Mowing                    | 35,472              | 28,000              | 28,000                 | 30,000              | 7.1%                    |
| Benefits                          | 56,544              | 60,960              | 60,960                 | 64,440              | 5.7%                    |
| Office Expense                    | 5,483               | 2,500               | 2,500                  | 2,500               | 0.0%                    |
| Operating Supplies                | 8,349               | 12,500              | 12,500                 | 12,500              | 0.0%                    |
| Professional Services             | 0                   | 400                 | 400                    | 400                 | 0.0%                    |
| Communications                    | 0                   | 300                 | 300                    | 300                 | 0.0%                    |
| Transportation                    | 19,320              | 20,280              | 20,280                 | 21,300              | 5.0%                    |
| Insurance & Audit                 | 1,554               | 1,500               | 1,500                  | 1,500               | 0.0%                    |
| Utilities                         | 4,497               | 4,000               | 4,000                  | 4,000               | 0.0%                    |
| Repair & Maintenance              | 8,689               | 2,500               | 2,500                  | 2,500               | 0.0%                    |
| Capital Outlay                    | 0                   | 147,500             | 147,500                | 103,000             | -30.2%                  |
| Administrative Reimbursement      | 20,880              | 26,640              | 26,640                 | 27,240              | 2.3%                    |
| <b>Total Expenditures</b>         | <b>280,223</b>      | <b>430,580</b>      | <b>430,580</b>         | <b>395,530</b>      |                         |
| NET INCOME OR (LOSS)              | (197,238)           | (348,645)           | (348,645)              | (311,595)           |                         |
| Contribution from Capital Reserve | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution from Endowment       | 4,736               | 157,500             | 157,500                | 118,000             |                         |
| Contribution from General Fund    | 199,980             | 175,980             | 175,980                | 175,980             |                         |
| <b>FUND BALANCE</b>               | <b>33,087</b>       | <b>17,922</b>       | <b>17,922</b>          | <b>307</b>          |                         |

## 213 Drug Enforcement Fund

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Drug Forfeitures               | 836                 | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Miscellaneous                  | 180                 | 10                  | 1,600                  | 10                  | 0.0%                    |
| <b>Total Revenue</b>           | <b>1,016</b>        | <b>2,010</b>        | <b>3,600</b>           | <b>2,010</b>        |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Wages                          | 1,814               | 10,000              | 10,000                 | 10,200              | 2.0%                    |
| Benefits                       | 684                 | 2,550               | 2,550                  | 2,620               | 2.7%                    |
| Operating Supplies             | 1,415               | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| State Drug Expenditures        | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Drug Enforcement               | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Administrative Reimbursement   | 3,240               | 2,880               | 2,880                  | 1,320               | -54.2%                  |
| <b>Total Expenditures</b>      | <b>7,153</b>        | <b>20,430</b>       | <b>20,430</b>          | <b>19,140</b>       |                         |
| NET INCOME OR (LOSS)           | (6,137)             | (18,420)            | (16,830)               | (17,130)            |                         |
| Contribution from General Fund | 0                   | 12,000              | 12,000                 | 12,000              |                         |
| <b>FUND BALANCE</b>            | <b>18,204</b>       | <b>11,784</b>       | <b>13,374</b>          | <b>8,244</b>        |                         |

## 214 Downtown Development Authority

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Tax Increment Financing        | 37,989              | 44,049              | 44,049                 | 46,862              | 6.4%                    |
| State Reimbursement            | 4,157               | 2,931               | 2,931                  | 2,900               | -1.1%                   |
| Interest                       | 251                 | 200                 | 400                    | 233                 | 16.5%                   |
| Rentals - Dumpsters            | 16,223              | 16,500              | 16,500                 | 16,500              | 0.0%                    |
| Miscellaneous                  | 35,000              | 4,000               | 10,000                 | 10,000              | 0.0%                    |
| <b>Total Revenue</b>           | <b>93,620</b>       | <b>67,680</b>       | <b>73,880</b>          | <b>76,495</b>       |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Wages                          | 5,359               | 15,600              | 15,600                 | 16,000              | 2.6%                    |
| Benefits                       | 349                 | 1,200               | 1,200                  | 1,300               | 8.3%                    |
| Office Expense                 | 1,255               | 300                 | 300                    | 500                 | 66.7%                   |
| Professional Services          | 775                 | 775                 | 2,485                  | 2,300               | 196.8%                  |
| Communications                 | 783                 | 800                 | 800                    | 800                 | 0.0%                    |
| Printing & Publishing          | 0                   | 0                   | 200                    | 300                 |                         |
| Promotion & Events             | 1,791               | 14,000              | 14,000                 | 20,000              | 42.9%                   |
| Utilities                      | 0                   | 500                 | 500                    | 400                 | 0.0%                    |
| Insurance & Taxes              | 4,471               | 6,000               | 6,000                  | 5,000               | -16.7%                  |
| Repairs & Maintenance          | 0                   | 140                 | 140                    | 1,500               | 0.0%                    |
| Rentals                        | 1,800               | 1,800               | 1,800                  | 1,800               | 0.0%                    |
| Miscellaneous                  | 103                 | 100                 | 100                    | 100                 | 0.0%                    |
| Reimbursement for Buildings    | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Capital Improvements           | 0                   | 20,000              | 20,000                 | 0                   | -100.0%                 |
| Debt Service - Streetscape     | 15,360              | 15,295              | 15,295                 | 15,295              | 0.0%                    |
| Dumpsters                      | 12,730              | 13,000              | 13,000                 | 13,000              | 0.0%                    |
| <b>Total Expenditures</b>      | <b>44,776</b>       | <b>89,510</b>       | <b>91,420</b>          | <b>78,295</b>       |                         |
| NET INCOME OR (LOSS)           | 48,844              | (21,830)            | (17,540)               | (1,800)             |                         |
| Contribution from General Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>            | <b>111,636</b>      | <b>89,806</b>       | <b>94,096</b>          | <b>92,296</b>       |                         |

| Taxing Unit<br>(Captured by TIFA) | Millage Rate   | Captured<br>TEV | Revenue<br>To TIFA |
|-----------------------------------|----------------|-----------------|--------------------|
| City Operating                    | 10.4623        | 1,881,219       | \$19,681           |
| Glen Oaks                         | 2.7249         | 1,881,219       | \$5,126            |
| County Operating                  | 4.5482         | 1,881,219       | \$8,556            |
| City Streets/SW                   | 3.0000         | 1,881,219       | \$5,643            |
| Commision on Aging                | 0.7500         | 1,881,219       | \$1,410            |
| County 911                        | 0.7500         | 1,881,219       | \$1,410            |
| County Roads                      | 1.0000         | 1,881,219       | \$1,881            |
| District Library                  | 1.0981         | 1,881,219       | \$2,065            |
| County Transportation Auth.       | 0.3300         | 1,881,219       | \$620              |
| County Parks                      | 0.2500         | 1,881,219       | \$470              |
| <b>Total TIFA</b>                 | <b>24.9135</b> |                 | <b>\$46,862</b>    |

## 231 Kirsch Municipal Airport Fund

|                                     | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                      |                     |                     |                        |                     |                         |
| Fuel Sales                          | 114,545             | 100,000             | 100,000                | 110,000             | 10.0%                   |
| Hangar Rental                       | 36,325              | 31,375              | 31,375                 | 31,375              | 0.0%                    |
| Land Rental                         | 13,830              | 13,830              | 13,830                 | 13,830              | 0.0%                    |
| Miscellaneous                       | 148                 | 3,110               | 3,110                  | 3,300               | 6.1%                    |
| <b>Total Revenue</b>                | <b>164,848</b>      | <b>148,315</b>      | <b>148,315</b>         | <b>158,505</b>      |                         |
| <b>EXPENDITURES</b>                 |                     |                     |                        |                     |                         |
| Wages - Regular                     | 4,375               | 5,000               | 5,000                  | 5,100               | 2.0%                    |
| Wages - Overtime                    | 1,346               | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Wages - Mowing                      | 7,639               | 6,500               | 6,500                  | 7,000               | 7.7%                    |
| Benefits                            | 3,183               | 3,610               | 3,610                  | 3,720               | 3.0%                    |
| Office Expense                      | 219                 | 450                 | 450                    | 450                 | 0.0%                    |
| Fuel System                         | 104,202             | 93,000              | 93,000                 | 93,000              | 0.0%                    |
| Professional Services               | 15,295              | 16,500              | 16,500                 | 16,500              | 0.0%                    |
| Communications                      | 20,967              | 6,000               | 6,000                  | 6,000               | 0.0%                    |
| Transportation                      | 24,420              | 25,620              | 25,620                 | 26,880              | 4.9%                    |
| Insurance & Audit                   | 4,336               | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Utilities                           | 22,045              | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Repairs & Maintenance               | 10,829              | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| AWOS Maintenance                    | 3,793               | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Miscellaneous                       | 0                   | 1,600               | 1,600                  | 1,600               | 0.0%                    |
| Capital Outlay                      | 4,162               | 50,000              | 126,690                | 73,000              | 46.0%                   |
| Administrative Reimbursement        | 13,560              | 14,760              | 14,760                 | 15,000              | 1.6%                    |
| <b>Total Expenditures</b>           | <b>240,371</b>      | <b>272,040</b>      | <b>348,730</b>         | <b>297,250</b>      |                         |
| NET INCOME OR (LOSS)                | (75,523)            | (123,725)           | (200,415)              | (138,745)           |                         |
| Contribution from (to) Capital Res. | 0                   | 50,000              | 50,000                 | 50,000              |                         |
| Contribution from General Fund      | 100,000             | 100,020             | 100,020                | 90,000              |                         |
| <b>FUND BALANCE</b>                 | <b>80,709</b>       | <b>107,004</b>      | <b>30,314</b>          | <b>31,569</b>       |                         |



## 243 Brownfield Redevelopment Authority

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| TIFA Revenue - ATJ             | 0                   | 0                   | 0                      | 9,325               |                         |
| TIFA Revenue - Kirsch          | 77,091              | 81,346              | 80,954                 | 105,941             | 30.2%                   |
| TIFA Revenue - Moso            | 95,851              | 97,762              | 97,265                 | 92,973              | 0.0%                    |
| Miscellaneous                  | 0                   | 0                   | 0                      | 0                   |                         |
| <b>Total Revenue</b>           | <b>172,942</b>      | <b>179,108</b>      | <b>178,219</b>         | <b>208,239</b>      |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Community Development ATJ      | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Community Development Kirsch   | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Community Development Moso     | (7,500)             | 193,614             | 193,614                | 92,973              | -52.0%                  |
| Loan Expenditures Kirsch       | 77,091              | 81,346              | 81,346                 | 45,385              | -44.2%                  |
| <b>Total Expenditures</b>      | <b>69,591</b>       | <b>274,960</b>      | <b>274,960</b>         | <b>138,358</b>      |                         |
| NET INCOME OR (LOSS)           | 103,351             | (95,852)            | (96,741)               | 69,881              |                         |
| Contribution from General Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>            | <b>(38,747)</b>     | <b>(134,599)</b>    | <b>(135,488)</b>       | <b>(65,607)</b>     |                         |

Captured tax for Moso project retained pending fulfillment of development agreement.

## 244 Economic Development Fund

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Grant Revenue                  | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Miscellaneous                  | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Revenue</b>           | <b>0</b>            | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Grant Expenditures             | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Expenditures</b>      | <b>0</b>            | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |
| <b>NET INCOME OR (LOSS)</b>    |                     |                     |                        |                     |                         |
| Contribution from General Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>            | <b>0</b>            | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |

## 249 Building Department Fund

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Building Permits & Fees        | 65,001              | 40,000              | 65,000                 | 50,000              | 25.0%                   |
| Miscellaneous                  | 329                 | 50                  | 700                    | 500                 | 900.0%                  |
| <b>Total Revenue</b>           | <b>65,330</b>       | <b>40,050</b>       | <b>65,700</b>          | <b>50,500</b>       |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Wages                          | 63,669              | 65,155              | 65,155                 | 66,460              | 2.0%                    |
| Benefits                       | 27,222              | 30,800              | 30,800                 | 31,950              | 3.7%                    |
| Training                       | 1,339               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Office Expense                 | 4,064               | 4,000               | 7,000                  | 4,000               | 0.0%                    |
| Operating Expense              | 559                 | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Professional Services          | 0                   | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Transportation                 | 1,200               | 1,320               | 1,320                  | 1,440               | 0.0%                    |
| Administrative Reimbursement   | 14,520              | 10,920              | 10,920                 | 9,720               | -11.0%                  |
| <b>Total Expenditures</b>      | <b>112,573</b>      | <b>120,195</b>      | <b>123,195</b>         | <b>121,570</b>      |                         |
| NET INCOME OR (LOSS)           | (47,243)            | (80,145)            | (57,495)               | (71,070)            |                         |
| Contribution from General Fund | 30,000              | 48,000              | 48,000                 | 36,000              |                         |
| <b>FUND BALANCE</b>            | <b>138,361</b>      | <b>106,216</b>      | <b>128,866</b>         | <b>93,796</b>       |                         |

The State of Michigan Construction Code Act Number 230 of 1972 Section 22 states: "The legislative body of a governmental subdivision shall only use fees generated under this section for the operation of the enforcing agency or the construction board of appeals, or both, and shall not use the fees for any other purpose."

## 250 Local Development Finance Authority

|   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                          |                     |                     |                        |                     |                         |
| TIFA Revenue                            | 5,914               | 5,455               | 5,455                  | 5,465               | 0.2%                    |
| Local Community Stabilization Authority | 42,320              | 42,135              | 42,135                 | 42,135              | 0.0%                    |
| Miscellaneous                           | 189                 | 20                  | 300                    | 300                 | 1400.0%                 |
| <b>Total Revenue</b>                    | <b>48,423</b>       | <b>47,610</b>       | <b>47,890</b>          | <b>47,900</b>       |                         |
| <b>EXPENDITURES</b>                     |                     |                     |                        |                     |                         |
| Professional Services                   | 2,508               | 0                   | 28                     | 0                   |                         |
| Capital Outlay                          | 0                   | 0                   | 68,306                 | 0                   |                         |
| <b>Total Expenditures</b>               | <b>2,508</b>        | <b>0</b>            | <b>68,334</b>          | <b>0</b>            |                         |
| NET INCOME OR (LOSS)                    | 45,915              | 47,610              | (20,444)               | 47,900              |                         |
| Contribution from General Fund          | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>                     | <b>82,343</b>       | <b>129,953</b>      | <b>61,899</b>          | <b>109,799</b>      |                         |

| Taxing Unit<br>(Captured by TIFA) | Millage<br>Rate | Captured<br>TV | Revenue to<br>TIFA |
|-----------------------------------|-----------------|----------------|--------------------|
| City Operating                    | 10.4623         | 719,819        | \$2,273            |
| Glen Oaks                         | 2.7249          | 719,819        | \$592              |
| County Operating                  | 4.5482          | 719,819        | \$988              |
| City Streets/SW                   | 3.0000          | 719,819        | \$652              |
| Commision on Aging                | 0.7500          | 719,819        | \$163              |
| County 911                        | 0.7500          | 719,819        | \$163              |
| County Roads                      | 1.0000          | 719,819        | \$217              |
| District Library                  | 1.0981          | 719,819        | \$239              |
| County Transportation Auth.       | 0.3300          | 719,819        | \$72               |
| County Parks                      | 0.2500          | 719,819        | \$54               |
| <b>Total TIFA</b>                 | <b>24.9135</b>  |                | <b>\$5,412</b>     |

## 251 Housing Department Fund

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Grants                         | 48,800              | 0                   | 0                      | 0                   | 0.0%                    |
| Rents                          | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Sale of Properties             | 24,497              | 5,000               | 5,000                  | 10,000              | 100.0%                  |
| Miscellaneous                  | 77                  | 15                  | 100                    | 100                 | 566.7%                  |
| <b>Total Revenue</b>           | <b>73,374</b>       | <b>5,015</b>        | <b>5,100</b>           | <b>10,100</b>       |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Wages                          | 42                  | 500                 | 100                    | 500                 | 0.0%                    |
| Benefits                       | 12                  | 140                 | 60                     | 140                 | 0.0%                    |
| Office Expense                 | 114                 | 100                 | 100                    | 100                 | 0.0%                    |
| Operating Expense              | 0                   | 0                   | 5,000                  | 5,000               | 0.0%                    |
| Professional Services          | 50,400              | 50,900              | 60,900                 | 60,900              | 19.6%                   |
| Professional Services - Grant  | 50,888              | 0                   | 0                      | 0                   | 0.0%                    |
| Utilities                      | 0                   | 0                   | 200                    | 0                   | 0.0%                    |
| Capital Outlay                 | 17,317              | 16,200              | 43,250                 | 33,000              | 103.7%                  |
| Advertising & Promotion        | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Expenditures</b>      | <b>118,773</b>      | <b>67,840</b>       | <b>109,610</b>         | <b>99,640</b>       |                         |
| NET INCOME OR (LOSS)           | (45,399)            | (62,825)            | (104,510)              | (89,540)            |                         |
| Contribution from General Fund | 60,000              | 90,000              | 90,000                 | 75,000              |                         |
| <b>FUND BALANCE</b>            | <b>29,417</b>       | <b>56,592</b>       | <b>14,907</b>          | <b>367</b>          |                         |

## 261 Sturges-Young Auditorium Fund

|                                     | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                      |                     |                     |                        |                     |                         |
| Services Rendered                   | 40,215              | 37,500              | 37,500                 | 40,000              | 6.7%                    |
| Food, Cake, & Pastry Sales          | 220,708             | 217,575             | 207,250                | 245,300             | 12.7%                   |
| Liquor Sales                        | 21,208              | 24,150              | 22,650                 | 25,650              | 6.2%                    |
| Use & Admission Fees                | 7,645               | 7,000               | 7,700                  | 40,000              | 471.4%                  |
| Advertising                         | 0                   | 0                   | 0                      | 9,580               |                         |
| Fundraising                         | 0                   | 0                   | 0                      | 21,500              |                         |
| Rent                                | 30,812              | 29,000              | 30,000                 | 37,000              | 27.6%                   |
| Contributions - Private & Corporate | 134,974             | 60,000              | 70,000                 | 200,000             | 233.3%                  |
| Contributions - Memorial Funds      | 0                   | 0                   | 0                      | 7,000               |                         |
| Miscellaneous                       | 39,408              | 5,020               | 5,000                  | 5,050               | 0.6%                    |
| Interest Rebate                     | 8,699               | 8,685               | 8,685                  | 7,210               | -17.0%                  |
| <b>Total Revenue</b>                | <b>503,669</b>      | <b>388,930</b>      | <b>388,785</b>         | <b>638,290</b>      |                         |
| <b>EXPENDITURES</b>                 |                     |                     |                        |                     |                         |
| Wages - Regular                     | 235,279             | 248,980             | 231,565                | 288,780             | 16.0%                   |
| Wages - Overtime                    | 1,652               | 1,060               | 1,500                  | 1,060               | 0.0%                    |
| Benefits                            | 72,311              | 76,090              | 62,110                 | 80,710              | 6.1%                    |
| Office Expense                      | 9,687               | 8,500               | 8,500                  | 9,500               | 11.8%                   |
| Operating Supplies                  | 22,145              | 23,000              | 23,000                 | 23,000              | 0.0%                    |
| Liquor Supplies                     | 5,819               | 5,500               | 5,500                  | 5,500               | 0.0%                    |
| Food Supplies                       | 97,299              | 80,800              | 83,000                 | 87,000              | 7.7%                    |
| Professional Services               | 3,975               | 4,000               | 29,000                 | 70,000              | 1650.0%                 |
| Credit Card Fees                    | 0                   | 0                   | 0                      | 1,900               |                         |
| Communications                      | 2,068               | 1,900               | 1,900                  | 1,900               | 0.0%                    |
| Transportation                      | 1,380               | 1,380               | 1,380                  | 1,380               | 0.0%                    |
| Programs                            | 103                 | 0                   | 0                      | 57,500              | 0.0%                    |
| Printing & Publishing               | 9,232               | 8,000               | 8,000                  | 16,000              | 100.0%                  |
| Insurance & Audit                   | 5,413               | 6,000               | 6,000                  | 5,000               | -16.7%                  |
| Utilities                           | 47,379              | 46,000              | 47,000                 | 48,000              | 4.3%                    |
| Repairs & Maintenance               | 46,663              | 20,000              | 22,000                 | 27,000              | 35.0%                   |
| Bad Debts                           | 345                 | 0                   | 0                      | 0                   | 0.0%                    |
| Capital Outlay                      | 160,966             | 120,000             | 134,500                | 250,000             | 108.3%                  |
| Debt Services - Energy Project      | 61,366              | 61,260              | 61,260                 | 59,890              | -2.2%                   |
| Administrative Reimbursement        | 14,880              | 17,280              | 17,280                 | 15,000              | -13.2%                  |
| <b>Total Expenditures</b>           | <b>797,962</b>      | <b>729,750</b>      | <b>743,495</b>         | <b>1,049,120</b>    |                         |
| NET INCOME OR (LOSS)                | (294,293)           | (340,820)           | (354,710)              | (410,830)           |                         |
| Contribution from (to) Capital Res. | 14,839              | 60,000              | 60,000                 | 60,000              |                         |
| Contribution for Debt Service       | 55,500              | 55,500              | 55,500                 | 52,680              |                         |
| Contribution from General Fund      | 240,000             | 240,000             | 240,000                | 300,000             |                         |
| <b>FUND BALANCE</b>                 | <b>41,870</b>       | <b>56,550</b>       | <b>42,660</b>          | <b>44,510</b>       |                         |

## 262 Council of the Arts Fund

|                                 | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                  |                     |                     |                        |                     |                         |
| Use & Admission                 | 34,946              | 35,000              | 35,000                 | 0                   | -100.0%                 |
| Advertising                     | 0                   | 5,000               | 5,000                  | 0                   |                         |
| Art Rental                      | 3,960               | 4,000               | 4,000                  | 0                   | -100.0%                 |
| Fundraising                     | 17,570              | 16,850              | 16,850                 | 0                   | -100.0%                 |
| Dollars for the Arts            | 0                   | 1,500               | 1,500                  | 0                   |                         |
| Donations - Private             | 438                 | 5,000               | 5,000                  | 0                   | -100.0%                 |
| Donations - Corporate           | 0                   | 6,000               | 6,000                  | 0                   | -100.0%                 |
| Memorial Funds                  | 3,250               | 11,950              | 11,950                 | 0                   | -100.0%                 |
| Miscellaneous                   | 104                 | 50                  | 50                     | 0                   | -100.0%                 |
| Contributions - Performing Arts | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Revenue</b>            | <b>60,268</b>       | <b>85,350</b>       | <b>85,350</b>          | <b>0</b>            |                         |
| <b>EXPENDITURES</b>             |                     |                     |                        |                     |                         |
| Wages                           | 7,797               | 7,500               | 7,500                  | 0                   |                         |
| Benefits                        | 2,596               | 3,000               | 3,000                  | 0                   |                         |
| Office Expense                  | 846                 | 1,100               | 1,100                  | 0                   | -100.0%                 |
| Operating Supplies              | 3,576               | 5,200               | 5,200                  | 0                   | -100.0%                 |
| Professional Services           | 2,303               | 2,500               | 2,500                  | 0                   | -100.0%                 |
| Credit Card Expense             | 1,828               | 2,300               | 2,300                  | 0                   | -100.0%                 |
| Programs                        | 43,301              | 38,900              | 38,900                 | 0                   | -100.0%                 |
| Fundraising                     | 6,775               | 15,000              | 15,000                 | 0                   | -100.0%                 |
| Printing & Publishing           | 2,425               | 6,500               | 6,500                  | 0                   | -100.0%                 |
| Administrative Reimbursement    | 2,160               | 2,040               | 2,040                  | 0                   | -100.0%                 |
| <b>Total Expenditures</b>       | <b>73,607</b>       | <b>84,040</b>       | <b>84,040</b>          | <b>0</b>            |                         |
| NET INCOME OR (LOSS)            | (13,339)            | 1,310               | 1,310                  | 0                   |                         |
| Contribution from General Fund  | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>             | <b>37,903</b>       | <b>39,213</b>       | <b>39,213</b>          | <b>39,213</b>       |                         |

For the 2020 Budget, this activity will be reported in fund 261

## 264 Recreation Fund

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Concession Sales               | 0                   | 25,800              | 25,800                 | 30,000              | 16.3%                   |
| Adult Fees                     | 11,324              | 52,000              | 52,000                 | 57,000              | 9.6%                    |
| Youth Fees                     | 45,289              | 35,000              | 35,000                 | 35,000              | 0.0%                    |
| Contributions - Private        | 0                   | 2,500               | 2,500                  | 2,500               | 0.0%                    |
| Contributions - United Way     | 12,875              | 12,500              | 12,500                 | 12,500              | 0.0%                    |
| Miscellaneous                  | 116                 | 20                  | 200                    | 6,100               | 30400.0%                |
| <b>Total Revenue</b>           | <b>69,604</b>       | <b>127,820</b>      | <b>128,000</b>         | <b>143,100</b>      |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Wages                          | 75,289              | 99,100              | 91,600                 | 107,110             | 8.1%                    |
| Benefits                       | 24,603              | 28,685              | 28,685                 | 33,230              | 15.8%                   |
| Office Expense                 | 732                 | 800                 | 800                    | 800                 | 0.0%                    |
| Operating Supplies             | 2,745               | 18,300              | 18,300                 | 20,000              | 9.3%                    |
| Professional Services          | 11,756              | 21,000              | 21,000                 | 21,000              | 0.0%                    |
| Communications                 | 1,548               | 1,500               | 1,500                  | 1,500               | 0.0%                    |
| Transportation                 | 7,440               | 7,800               | 7,800                  | 8,220               | 5.4%                    |
| Programs                       | 9,409               | 8,000               | 8,000                  | 8,000               | 0.0%                    |
| United Way                     | 16,819              | 18,000              | 18,000                 | 18,000              | 0.0%                    |
| Printing & Publishing          | 3,720               | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Rentals                        | 8,378               | 8,000               | 8,500                  | 8,000               | 0.0%                    |
| Field Maintenance - Spence     | 0                   | 500                 | 500                    | 1,000               | 0.0%                    |
| Administrative Reimbursement   | 13,800              | 14,640              | 14,640                 | 15,600              | 6.6%                    |
| <b>Total Expenditures</b>      | <b>176,239</b>      | <b>231,325</b>      | <b>224,325</b>         | <b>247,460</b>      |                         |
| NET INCOME OR (LOSS)           | (106,635)           | (103,505)           | (96,325)               | (104,360)           |                         |
| Contribution from General Fund | 105,000             | 108,000             | 108,000                | 108,000             |                         |
| <b>FUND BALANCE</b>            | <b>37,745</b>       | <b>42,240</b>       | <b>49,420</b>          | <b>53,060</b>       |                         |



## 265 Doyle Community Center Fund

|                                     | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                      |                     |                     |                        |                     |                         |
| Concession Sales                    | 1,435               | 1,500               | 1,500                  | 1,500               | 0.0%                    |
| Programming                         | 22,129              | 26,000              | 26,000                 | 26,000              | 0.0%                    |
| Contract Service Fees               | 24,999              | 23,000              | 23,000                 | 23,000              | 0.0%                    |
| Silver Sneakers                     | 3,000               | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Court Rental                        | 48,850              | 44,000              | 44,000                 | 44,000              | 0.0%                    |
| Office Rental                       | 2,400               | 2,400               | 2,400                  | 2,400               | 0.0%                    |
| Contributions - Private             | 16,574              | 6,000               | 6,000                  | 6,000               | 0.0%                    |
| Contributions - Foundation          | 26,122              | 25,000              | 25,000                 | 25,000              | 0.0%                    |
| Memberships                         | 340,655             | 280,000             | 340,000                | 350,000             | 25.0%                   |
| Day Passes                          | 25,633              | 16,000              | 20,000                 | 20,000              | 25.0%                   |
| Miscellaneous                       | 5,072               | 2,250               | 10,665                 | 4,200               | 86.7%                   |
| Interest Rebate                     | 1,974               | 2,100               | 2,100                  | 2,100               | 0.0%                    |
| Loan Proceeds                       | 237,000             | 42,000              | 0                      | 0                   | -100.0%                 |
| <b>Total Revenue</b>                | <b>755,843</b>      | <b>473,250</b>      | <b>503,665</b>         | <b>507,200</b>      |                         |
| <b>EXPENDITURES</b>                 |                     |                     |                        |                     |                         |
| Wages - Regular                     | 171,345             | 169,590             | 169,590                | 172,980             | 2.0%                    |
| Wages - Overtime                    | 104                 | 100                 | 100                    | 100                 | 0.0%                    |
| Benefits                            | 61,035              | 59,945              | 59,945                 | 59,450              | -0.8%                   |
| Office Expense                      | 5,622               | 4,000               | 4,000                  | 4,000               | 0.0%                    |
| Operating Supplies                  | 13,952              | 15,000              | 15,000                 | 15,000              | 0.0%                    |
| Professional Services               | 14,038              | 14,000              | 14,000                 | 14,000              | 0.0%                    |
| Housekeeping                        | 37,140              | 37,140              | 42,635                 | 42,635              | 14.8%                   |
| Contract Services                   | 3,849               | 3,800               | 3,800                  | 3,800               | 0.0%                    |
| Communications                      | 1,757               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Transportation                      | 1,200               | 1,320               | 1,320                  | 1,440               | 9.1%                    |
| Programs                            | 11,248              | 9,000               | 9,000                  | 9,000               | 0.0%                    |
| Silver Sneakers                     | 4,485               | 5,500               | 5,500                  | 5,500               | 0.0%                    |
| Printing & Publishing               | 13,969              | 15,000              | 15,000                 | 15,000              | 0.0%                    |
| Insurance & Audit                   | 6,025               | 5,500               | 5,500                  | 5,500               | 0.0%                    |
| Utilities                           | 52,686              | 50,000              | 50,000                 | 50,000              | 0.0%                    |
| Repair & Maintenance                | 28,543              | 20,000              | 20,000                 | 25,000              | 25.0%                   |
| Capital Outlay-Facility             | 255,532             | 96,000              | 96,000                 | 124,500             | 29.7%                   |
| Capital Outlay-Equipment            | 0                   | 42,000              | 42,000                 | 0                   | 0.0%                    |
| Debt Service                        | 33,824              | 33,810              | 33,810                 | 33,810              | 0.0%                    |
| Administrative Reimbursement        | 18,960              | 21,120              | 21,120                 | 22,800              | 8.0%                    |
| <b>Total Expenditures</b>           | <b>735,314</b>      | <b>604,825</b>      | <b>610,320</b>         | <b>606,515</b>      |                         |
| NET INCOME OR (LOSS)                | 20,529              | (131,575)           | (106,655)              | (99,315)            |                         |
| Contribution from (to) Capital Res. | 0                   | 75,000              | 75,000                 | 75,000              |                         |
| Contribution from General Fund      | 35,000              | 35,040              | 35,040                 | 35,040              |                         |
| <b>FUND BALANCE</b>                 | <b>77,808</b>       | <b>56,273</b>       | <b>59,658</b>          | <b>70,383</b>       |                         |

## 303 Sturgis Building Authority

|                                | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                 |                     |                     |                        |                     |                         |
| Lease Income                   | 646,013             | 649,410             | 649,410                | 652,610             | 0.5%                    |
| Interest Income                | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Revenue</b>           | <b>646,013</b>      | <b>649,410</b>      | <b>649,410</b>         | <b>652,610</b>      |                         |
| <b>EXPENDITURES</b>            |                     |                     |                        |                     |                         |
| Debt Service - Principal       | 330,000             | 340,000             | 340,000                | 350,000             | 2.9%                    |
| Debt Service - Interest        | 315,512             | 308,910             | 308,910                | 302,110             | -2.2%                   |
| Other                          | 250                 | 250                 | 250                    | 250                 | 0.0%                    |
| <b>Total Expenditures</b>      | <b>645,762</b>      | <b>649,160</b>      | <b>649,160</b>         | <b>652,360</b>      |                         |
| NET INCOME OR (LOSS)           | 251                 | 250                 | 250                    | 250                 |                         |
| Contribution from General Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>            | <b>2,319</b>        | <b>2,569</b>        | <b>2,569</b>           | <b>2,819</b>        |                         |

The Sturgis Building Authority was established in 2004 to facilitate the financing of the Sturgis Hospital expansion. All of the principal and interest payments of the bonds will be made to the Building Authority by Sturgis Hospital Inc.

## 401 Capital Reserve Fund

|                                      | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--------------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                       |                     |                     |                        |                     |                         |
| Interest                             | 6,607               | 7,500               | 7,500                  | 7,500               | 0.0%                    |
| <b>Total Revenue</b>                 | <b>6,607</b>        | <b>7,500</b>        | <b>7,500</b>           | <b>7,500</b>        |                         |
| <b>EXPENDITURES</b>                  |                     |                     |                        |                     |                         |
| Special Revenue Fund Projects        | 14,839              | 185,000             | 185,000                | 185,000             | 0.0%                    |
| <b>Total Expenditures</b>            | <b>14,839</b>       | <b>185,000</b>      | <b>185,000</b>         | <b>185,000</b>      |                         |
| <b>NET INCOME OR (LOSS)</b>          | <b>(8,232)</b>      | <b>(177,500)</b>    | <b>(177,500)</b>       | <b>(177,500)</b>    |                         |
| Contribution from Electric Fund      | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution from General Fund       | 500,000             | 526,020             | 1,151,020              | 396,000             |                         |
| Contribution to General Fund         | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution to Street Repair Fund   | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution to Capital Project Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>                  | <b>967,627</b>      | <b>1,316,147</b>    | <b>1,941,147</b>       | <b>2,159,647</b>    |                         |

## 402 Capital Project Fund (Softball Complex)

|  | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                         |                     |                     |                        |                     |                         |
| Grants                                 | 111,043             | 0                   | 0                      | 0                   | 0.0%                    |
| Contributions - Private                | 141,937             | 75,876              | 75,876                 | 0                   | -100.0%                 |
| Interest                               | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Revenue</b>                   | <b>252,980</b>      | <b>75,876</b>       | <b>75,876</b>          | <b>0</b>            |                         |
| <b>EXPENDITURES</b>                    |                     |                     |                        |                     |                         |
| Engineering                            | 3,028               | 0                   | 0                      | 0                   | 0.00%                   |
| Construction                           | 467,530             | 89,678              | 89,678                 | 0                   | -100.0%                 |
| <b>Total Expenditures</b>              | <b>470,558</b>      | <b>89,678</b>       | <b>89,678</b>          | <b>0</b>            |                         |
| NET INCOME OR (LOSS)                   | (217,578)           | (13,802)            | (13,802)               | 0                   |                         |
| Contribution from General Fund         | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution to General Fund           | 0                   | 0                   | 0                      | 0                   |                         |
| Contribution from Capital Reserve Fund | 0                   | 0                   | 0                      | 0                   |                         |
| <b>FUND BALANCE</b>                    | <b>13,802</b>       | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |

## 582 Electric Fund

|   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>OPERATING INCOME</b>                   |                     |                     |                        |                     |                         |
| Metro Network Revenue                     | 18,513              | 17,000              | 19,000                 | 19,000              | 11.8%                   |
| Power Sales                               | 27,011,484          | 26,555,000          | 26,085,650             | 26,555,000          | 0.0%                    |
| Energy Optimization / Renewable           | 353,259             | 200,000             | 198,000                | 198,000             | -1.0%                   |
| Miscellaneous                             | 432,326             | 252,000             | 252,000                | 252,000             | 0.0%                    |
| Late Charges                              | 139,283             | 120,000             | 130,000                | 130,000             | 8.3%                    |
| Disconnect / Reconnect Fees               | 52,701              | 50,000              | 50,000                 | 50,000              | 0.0%                    |
| Security/Street Lights Fees               | 121,205             | 126,800             | 126,800                | 126,800             | 0.0%                    |
| <b>Total Operating Income</b>             | <b>28,128,771</b>   | <b>27,320,800</b>   | <b>26,861,450</b>      | <b>27,330,800</b>   |                         |
| <b>OPERATING EXPENSES</b>                 |                     |                     |                        |                     |                         |
| <b>PURCHASED POWER</b>                    |                     |                     |                        |                     |                         |
| AEP/MPPA                                  | 17,615,904          | 16,200,000          | 17,154,000             | 15,024,000          | -7.3%                   |
| Other Purchased Power                     | 93,678              | 139,000             | 139,000                | 115,000             | -17.3%                  |
| <b>Total Purchased Power</b>              | <b>17,709,582</b>   | <b>16,339,000</b>   | <b>17,293,000</b>      | <b>15,139,000</b>   |                         |
| <b>GENERAL &amp; ADMINISTRATION</b>       |                     |                     |                        |                     |                         |
| Wages                                     | 423,452             | 466,450             | 466,450                | 475,780             | 2.0%                    |
| Benefits                                  | 296,145             | 209,775             | 209,775                | 213,700             | 1.9%                    |
| Office & Operating Expense                | 271,870             | 210,000             | 210,000                | 210,000             | 0.0%                    |
| Legal & Accounting                        | 21,088              | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Geographic Information System             | 176,846             | 40,000              | 100,000                | 70,000              | 75.0%                   |
| Forestry                                  | 143,341             | 150,000             | 150,000                | 150,000             | 0.0%                    |
| Safety Services                           | 18,125              | 33,000              | 33,000                 | 48,000              | 0.0%                    |
| Transportation                            | 187,320             | 196,680             | 196,680                | 206,520             | 5.0%                    |
| Energy Optimization / Renewable           | 263,164             | 329,000             | 329,000                | 329,000             | 0.0%                    |
| Advertising & Promotion                   | 1,624               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| Community Promotion                       | 55,433              | 65,000              | 65,000                 | 65,000              | 0.0%                    |
| Christmas Decorations                     | 44,159              | 50,000              | 50,000                 | 50,000              | 0.0%                    |
| Insurance & Audit                         | 116,586             | 115,000             | 115,000                | 115,000             | 0.0%                    |
| Building Maintenance                      | 57,123              | 68,000              | 68,000                 | 68,000              | 0.0%                    |
| Miscellaneous                             | 10,278              | 0                   | 10,000                 | 10,000              |                         |
| Bad Debts                                 | 67,570              | 95,000              | 95,000                 | 95,000              | 0.0%                    |
| Administrative Reimbursement              | 420,600             | 455,520             | 455,520                | 474,960             | 4.3%                    |
| <b>Total General &amp; Administration</b> | <b>2,574,724</b>    | <b>2,490,425</b>    | <b>2,560,425</b>       | <b>2,587,960</b>    |                         |

## 582 Electric Fund

|  | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|--|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>OTHER DEPARTMENTS</b>                       |                     |                     |                        |                     |                         |
| DIESEL PLANT                                   | 357,923             | 433,295             | 433,295                | 443,600             | 2.4%                    |
| HYDRO PLANT                                    | 223,800             | 374,845             | 374,845                | 379,890             | 1.3%                    |
| SUBSTATION                                     | 72,858              | 129,250             | 129,250                | 134,960             | 4.4%                    |
| TRANSMISSION                                   | 12,443              | 21,030              | 21,030                 | 71,050              | 237.9%                  |
| ACCESS FIBER                                   | 10,211              | 0                   | 0                      | 0                   | 0.0%                    |
| TRUNKLINE FIBER                                | 488                 | 7,000               | 7,000                  | 7,000               | 0.0%                    |
| DISTRIBUTION                                   | 1,264,760           | 1,298,720           | 1,249,820              | 1,401,960           | 7.9%                    |
| TRANSFORMERS                                   | 14,344              | 70,000              | 70,000                 | 70,000              | 0.0%                    |
| SECONDARY                                      | 45,028              | 26,970              | 26,970                 | 27,500              | 2.0%                    |
| STREET LIGHTING                                | 85,350              | 90,270              | 90,270                 | 91,200              | 1.0%                    |
| ECONOMIC DEVELOPMENT                           | 70,204              | 100,475             | 100,475                | 175,990             | 75.2%                   |
| METRO AREA NETWORK                             | 26,246              | 26,850              | 26,850                 | 26,850              | 0.0%                    |
| METER  | 280,922             | 302,560             | 302,560                | 308,720             | 2.0%                    |
| MAINTENANCE BUILDING                           | 183,099             | 177,500             | 177,500                | 239,650             | 35.0%                   |
| WEST STREET PROPERTIES                         | 21,424              | 25,000              | 25,000                 | 25,000              | 0.0%                    |
| DEPRECIATION                                   | 1,991,066           | 1,900,000           | 1,900,000              | 1,920,000           | 1.1%                    |
| IN-LIEU TAX PAYMENTS                           | 2,250,720           | 2,295,060           | 2,295,060              | 2,403,420           | 4.7%                    |
| <b>Total Other Departments</b>                 | <b>6,910,886</b>    | <b>7,278,825</b>    | <b>7,229,925</b>       | <b>7,726,790</b>    |                         |
| <b>Total Operating Expenses</b>                | <b>27,195,192</b>   | <b>26,108,250</b>   | <b>27,083,350</b>      | <b>25,453,750</b>   |                         |
| <b>OPERATING INCOME (LOSS)</b>                 | <b>933,579</b>      | <b>1,212,550</b>    | <b>(221,900)</b>       | <b>1,877,050</b>    |                         |
| <b>NON-OPERATING INCOME (EXPENSE)</b>          |                     |                     |                        |                     |                         |
| Interest Expense                               | (88,526)            | (87,960)            | (87,960)               | (79,800)            | -9.3%                   |
| Investment Income (Loss)                       | (29,300)            | 100,000             | 200,000                | 200,000             | 100.0%                  |
| Rent   | 96,248              | 88,000              | 88,000                 | 88,000              | 0.0%                    |
| <b>Total Non-Operating (Expense)</b>           | <b>(21,578)</b>     | <b>100,040</b>      | <b>200,040</b>         | <b>208,200</b>      |                         |
| <b>NET INCOME (LOSS)</b>                       | <b>912,001</b>      | <b>1,312,590</b>    | <b>(21,860)</b>        | <b>2,085,250</b>    |                         |
| <b>CAPITAL CONTRIBUTIONS/GRANTS</b>            |                     |                     |                        |                     |                         |
| Grants   | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Capital Contributions                          | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Capital Contributions/Grants</b>      | <b>0</b>            | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |
| <b>CONTRIBUTIONS TO (FROM)<br/>OTHER FUNDS</b> |                     |                     |                        |                     |                         |
| Contribution from General Fund                 | 80,000              | 80,040              | 80,040                 | 80,040              | 0.0%                    |
| <b>Total Transfers</b>                         | <b>80,000</b>       | <b>80,040</b>       | <b>80,040</b>          | <b>80,040</b>       |                         |
| <b>CHANGE IN NET ASSETS</b>                    | <b>992,001</b>      | <b>1,392,630</b>    | <b>58,180</b>          | <b>2,165,290</b>    |                         |

## 590 Wastewater Fund

|                               | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>OPERATING INCOME</b>       |                     |                     |                        |                     |                         |
| Commodity Charges             | 2,153,776           | 2,210,000           | 2,071,400              | 2,113,000           | -4.4%                   |
| Customer Charges              | 1,238,043           | 1,261,775           | 1,286,500              | 1,312,000           | 4.0%                    |
| Miscellaneous Income          | 64,279              | 28,200              | 27,940                 | 27,590              | -2.2%                   |
| <b>Total Operating Income</b> | <b>3,456,098</b>    | <b>3,499,975</b>    | <b>3,385,840</b>       | <b>3,452,590</b>    |                         |

### OPERATING EXPENSES

#### SYSTEM & ADMINISTRATION

|  |                |                |                |                |       |
|--|----------------|----------------|----------------|----------------|-------|
| Wages - Regular                          | 21,127         | 24,000         | 30,000         | 36,000         | 50.0% |
| Wages - Mowing                           | 0              | 100            | 100            | 100            | 0.0%  |
| Benefits                                 | (159,817)      | 12,485         | 15,810         | 16,540         | 32.5% |
| Office Expense                           | 29,396         | 30,000         | 30,000         | 30,000         | 0.0%  |
| Professional Services                    | 32,598         | 50,000         | 50,000         | 50,000         | 0.0%  |
| Solids Disposal                          | 1,720          | 3,850          | 3,850          | 3,850          | 0.0%  |
| Safety Services                          | 0              | 1,000          | 1,000          | 1,000          | 0.0%  |
| Transportation                           | 51,000         | 53,640         | 53,640         | 56,400         | 5.1%  |
| Insurance & Audit                        | 43,339         | 65,000         | 60,000         | 65,000         | 0.0%  |
| Sewer Cleaning                           | 39,957         | 82,000         | 82,000         | 82,000         | 0.0%  |
| Repairs & Maintenance                    | 47,086         | 64,000         | 64,000         | 64,000         | 0.0%  |
| Sewer Backup Reimbursement               | 0              | 10,000         | 10,000         | 10,000         | 0.0%  |
| Lift Stations                            | 90,263         | 100,000        | 100,000        | 100,000        | 0.0%  |
| Big Hill Treatment System                | 70,199         | 80,000         | 80,000         | 92,000         | 15.0% |
| Meter Maintenance                        | 15,109         | 15,000         | 15,000         | 15,000         | 0.0%  |
| Change in Net Pension Asset              | 0              | 10,000         | 10,000         | 10,000         | 0.0%  |
| Administrative Reimbursement             | 190,320        | 191,040        | 191,040        | 194,400        | 1.8%  |
| <b>Total System &amp; Administration</b> | <b>472,297</b> | <b>792,115</b> | <b>796,440</b> | <b>826,290</b> |       |

#### WASTEWATER TREATMENT PLANT

|                                 |         |         |         |         |       |
|---------------------------------|---------|---------|---------|---------|-------|
| Wages - Regular                 | 263,235 | 282,000 | 277,140 | 287,640 | 2.0%  |
| Wages - Overtime                | 7,190   | 4,350   | 4,350   | 4,350   | 0.0%  |
| Benefits                        | 153,247 | 165,860 | 153,380 | 173,590 | 4.7%  |
| Training                        | 3,325   | 6,000   | 5,500   | 6,200   | 3.3%  |
| Office Expense                  | 8,363   | 11,500  | 9,200   | 10,500  | -8.7% |
| Operating Supplies              | 13,467  | 15,000  | 14,750  | 16,000  | 6.7%  |
| Chemicals                       | 38,148  | 41,000  | 34,000  | 42,000  | 2.4%  |
| Professional Services           | 20,309  | 35,000  | 35,000  | 36,000  | 2.9%  |
| Solids Disposal                 | 77,114  | 72,000  | 65,000  | 95,000  | 31.9% |
| Safety Services                 | 9,459   | 11,000  | 10,500  | 10,500  | -4.5% |
| Transportation                  | 9,600   | 10,080  | 10,080  | 10,620  | 5.4%  |
| Industrial Pretreatment Program | 5,377   | 6,700   | 6,700   | 6,700   | 0.0%  |
| Utilities                       | 102,384 | 100,000 | 100,000 | 105,000 | 5.0%  |
| Repairs & Maintenance           | 128,836 | 150,000 | 125,000 | 139,000 | -7.3% |

## 590 Wastewater Fund

|   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>Total Wastewater Treatment Plant</b>     | <b>840,054</b>      | <b>910,490</b>      | <b>850,600</b>         | <b>943,100</b>      |                         |
| <b>OTHER OPERATING EXPENSES</b>             |                     |                     |                        |                     |                         |
| Depreciation                                | 1,257,785           | 1,177,600           | 1,177,600              | 1,177,600           | 0.0%                    |
| In-Lieu Tax Payments                        | 236,520             | 225,120             | 225,120                | 228,480             | 1.5%                    |
| <b>Total Other Operating Expenses</b>       | <b>1,494,305</b>    | <b>1,402,720</b>    | <b>1,402,720</b>       | <b>1,406,080</b>    |                         |
| <b>Total Operating Expenses</b>             | <b>2,806,656</b>    | <b>3,105,325</b>    | <b>3,049,760</b>       | <b>3,175,470</b>    |                         |
| <b>OPERATING INCOME (LOSS)</b>              | <b>649,442</b>      | <b>394,650</b>      | <b>336,080</b>         | <b>277,120</b>      |                         |
| <b>NON-OPERATING INCOME (EXPENSE)</b>       |                     |                     |                        |                     |                         |
| Interest Expense                            | (162,003)           | (151,380)           | (151,380)              | (139,800)           | -7.6%                   |
| Interest Income                             | 26,714              | 20,000              | 32,000                 | 35,000              | 75.0%                   |
| Rent  | 1,592               | 1,590               | 1,590                  | 1,590               | 0.0%                    |
| <b>Total Non-Operating Income (Expense)</b> | <b>(133,697)</b>    | <b>(129,790)</b>    | <b>(117,790)</b>       | <b>(103,210)</b>    |                         |
| <b>NET INCOME (LOSS)</b>                    | <b>515,745</b>      | <b>264,860</b>      | <b>218,290</b>         | <b>173,910</b>      |                         |
| <b>CAPITAL CONTRIBUTIONS/GRANTS</b>         |                     |                     |                        |                     |                         |
| Grants                                      | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Capital Contributions                       | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Capital Contributions/Grants</b>   | <b>0</b>            | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |
| <b>CONTRIBUTIONS TO (FROM) OTHER FUNDS</b>  |                     |                     |                        |                     |                         |
| Contribution from General Fund              | 30,000              | 33,600              | 33,600                 | 36,000              | 7.1%                    |
| Contribution from Capital Reserve Fund      | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Transfers</b>                      | <b>30,000</b>       | <b>33,600</b>       | <b>33,600</b>          | <b>36,000</b>       |                         |
| <b>CHANGE IN NET ASSETS</b>                 | <b>545,745</b>      | <b>298,460</b>      | <b>251,890</b>         | <b>209,910</b>      |                         |



## 591 Water Fund

|   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>OPERATING INCOME</b>                 |                     |                     |                        |                     |                         |
| Commodity Charges                       | 772,094             | 791,200             | 770,000                | 791,200             | 0.0%                    |
| Meters & Taps                           | 2,713               | 5,000               | 5,500                  | 5,000               | 0.0%                    |
| Customer Charges                        | 798,583             | 821,115             | 820,000                | 844,600             | 2.9%                    |
| Miscellaneous                           | 5,389               | 26,365              | 13,900                 | 13,500              | -48.8%                  |
| Disconnect / Reconnect Fees             | 6,770               | 9,000               | 7,000                  | 7,000               | -22.2%                  |
| <b>Total Operating Income</b>           | <b>1,585,549</b>    | <b>1,652,680</b>    | <b>1,616,400</b>       | <b>1,661,300</b>    |                         |
| <b>OPERATING EXPENSES</b>               |                     |                     |                        |                     |                         |
| <b>GENERAL</b>                          |                     |                     |                        |                     |                         |
| Wages - Regular                         | 84,273              | 72,000              | 85,000                 | 86,700              | 20.4%                   |
| Wages - Overtime                        | 11,651              | 6,900               | 6,900                  | 6,900               | 0.0%                    |
| Benefits                                | 81,021              | 43,190              | 51,500                 | 61,000              | 41.2%                   |
| Training                                | 2,965               | 3,000               | 3,000                  | 3,000               | 0.0%                    |
| Office Expense                          | 35,303              | 30,000              | 30,000                 | 30,000              | 0.0%                    |
| Insurance & Audit                       | 26,214              | 36,000              | 33,800                 | 36,000              | 0.0%                    |
| Miscellaneous                           | 5,765               | 6,000               | 6,000                  | 6,000               | 0.0%                    |
| Change in Net Pension Asset             | 0                   | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Administrative Reimbursement            | 174,480             | 173,280             | 173,280                | 180,600             | 4.2%                    |
| <b>Total General</b>                    | <b>421,672</b>      | <b>375,370</b>      | <b>394,480</b>         | <b>415,200</b>      |                         |
| <b>MATERIAL &amp; MAINTENANCE</b>       |                     |                     |                        |                     |                         |
| Well Material & Pumping                 | 86,135              | 120,000             | 120,000                | 120,000             | 0.0%                    |
| Chemicals                               | 18,566              | 35,000              | 35,000                 | 35,000              | 0.0%                    |
| Professional Services                   | 46,725              | 66,000              | 66,000                 | 66,000              | 0.0%                    |
| Transportation                          | 109,500             | 115,020             | 115,020                | 120,780             | 5.0%                    |
| Repairs & Maintenance                   | 6,713               | 10,000              | 10,000                 | 10,000              | 0.0%                    |
| Building Structure Maintenance          | 0                   | 5,000               | 5,000                  | 5,000               | 0.0%                    |
| Water Tank Maintenance                  | 9,237               | 14,500              | 14,500                 | 14,500              | 0.0%                    |
| Fire Hydrants                           | 14,256              | 20,000              | 20,000                 | 20,000              | 0.0%                    |
| Distribution Maintenance                | 235,823             | 160,000             | 200,000                | 200,000             | 25.0%                   |
| Meter Maintenance                       | 22,101              | 25,000              | 25,000                 | 25,000              | 0.0%                    |
| Meter Reading                           | 1,813               | 2,000               | 2,000                  | 2,000               | 0.0%                    |
| <b>Total Material &amp; Maintenance</b> | <b>550,869</b>      | <b>572,520</b>      | <b>612,520</b>         | <b>618,280</b>      |                         |

## 591 Water Fund

|   | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>OTHER OPERATING EXPENSES</b>             |                     |                     |                        |                     |                         |
| Depreciation                                | 455,568             | 360,000             | 360,000                | 360,000             | 0.0%                    |
| In-Lieu Tax Payments                        | 106,620             | 104,640             | 104,640                | 104,160             | -0.5%                   |
| <b>Total Other Operating Expenses</b>       | <b>562,188</b>      | <b>464,640</b>      | <b>464,640</b>         | <b>464,160</b>      |                         |
| <b>Total Operating Expenses</b>             | <b>1,534,729</b>    | <b>1,412,530</b>    | <b>1,471,640</b>       | <b>1,497,640</b>    |                         |
| <b>OPERATING INCOME (LOSS)</b>              | <b>50,820</b>       | <b>240,150</b>      | <b>144,760</b>         | <b>163,660</b>      |                         |
| <b>NON-OPERATING INCOME (EXPENSE)</b>       |                     |                     |                        |                     |                         |
| Interest Expense                            | (49,323)            | (37,800)            | (37,800)               | (31,440)            | -16.8%                  |
| Interest Income                             | 11,972              | 10,000              | 12,000                 | 12,000              | 20.0%                   |
| Rent  | 500                 | 500                 | 500                    | 500                 | 0.0%                    |
| <b>Total Non-Operating Income (Expense)</b> | <b>(36,851)</b>     | <b>(27,300)</b>     | <b>(25,300)</b>        | <b>(18,940)</b>     |                         |
| <b>NET INCOME (LOSS)</b>                    | <b>13,969</b>       | <b>212,850</b>      | <b>119,460</b>         | <b>144,720</b>      |                         |
| <b>CAPITAL CONTRIBUTIONS/GRANTS</b>         |                     |                     |                        |                     |                         |
| Grants                                      | 4,000               | 0                   | 0                      | 0                   | 0.0%                    |
| Capital Contributions                       | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Capital Contributions/Grants</b>   | <b>4,000</b>        | <b>0</b>            | <b>0</b>               | <b>0</b>            |                         |
| <b>CHANGE IN NET ASSETS</b>                 | <b>17,969</b>       | <b>212,850</b>      | <b>119,460</b>         | <b>144,720</b>      |                         |

## 661 Motor Vehicle Fund

|                               | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|-------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                |                     |                     |                        |                     |                         |
| Equipment Rental              | 1,041,722           | 1,091,580           | 1,091,580              | 1,145,940           | 5.0%                    |
| Sale of Fixed Assets          | 9,140               | 25,000              | 67,400                 | 25,000              | 0.0%                    |
| Miscellaneous Income          | 32,377              | 1,000               | 25,000                 | 1,000               | 0.0%                    |
| Interest                      | 13,912              | 5,000               | 15,000                 | 15,000              | 200.0%                  |
| <b>Total Revenue</b>          | <b>1,097,151</b>    | <b>1,122,580</b>    | <b>1,198,980</b>       | <b>1,186,940</b>    |                         |
| <b>EXPENDITURES</b>           |                     |                     |                        |                     |                         |
| Wages - Regular               | 52,400              | 60,000              | 60,000                 | 61,200              | 2.0%                    |
| Wages - Overtime              | 378                 | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Benefits                      | 17,273              | 27,915              | 14,915                 | 18,920              | -32.2%                  |
| Operating Supplies            | 19,417              | 22,000              | 22,000                 | 22,000              | 0.0%                    |
| Lease Expense                 | 20,000              | 21,060              | 21,060                 | 21,060              | 0.0%                    |
| Repair Parts                  | 63,076              | 65,000              | 65,000                 | 65,000              | 0.0%                    |
| Fuel                          | 137,723             | 150,000             | 150,000                | 150,000             | 0.0%                    |
| Printing & Publishing         | 0                   | 1,000               | 1,000                  | 1,000               | 0.0%                    |
| Insurance & Audit             | 40,787              | 43,000              | 43,000                 | 43,000              | 0.0%                    |
| Repair & Maintenance Services | 142,140             | 130,000             | 140,100                | 140,000             | 7.7%                    |
| Depreciation                  | 524,096             | 540,480             | 540,480                | 540,480             | 0.0%                    |
| Interest Expense              | 12,952              | 12,000              | 12,000                 | 12,000              | 0.0%                    |
| Administrative Reimbursement  | 30,600              | 30,240              | 30,240                 | 33,720              | 11.5%                   |
| <b>Total Expenditures</b>     | <b>1,060,842</b>    | <b>1,103,695</b>    | <b>1,100,795</b>       | <b>1,109,380</b>    |                         |
| NET INCOME OR (LOSS)          | 36,309              | 18,885              | 98,185                 | 77,560              |                         |
| <b>FUND BALANCE</b>           | <b>2,334,250</b>    | <b>2,353,135</b>    | <b>2,432,435</b>       | <b>2,509,995</b>    |                         |

## 677 Employee Benefit Fund

|                                 | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|---------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>                  |                     |                     |                        |                     |                         |
| Employer Premiums - Active      | 1,188,788           | 1,197,000           | 1,197,000              | 1,250,000           | 4.4%                    |
| Employer Premiums - Retiree     | 525,758             | 600,000             | 600,000                | 600,000             | 0.0%                    |
| Employer 125 Plan Contributions | 5,767               | 5,000               | 6,000                  | 6,000               | 20.0%                   |
| Premium Contributions - Active  | 117,603             | 128,520             | 128,520                | 134,500             | 4.7%                    |
| Premium Contributions - Retiree | 112,975             | 120,000             | 120,000                | 120,000             | 0.0%                    |
| Employee 125 Plan Contributions | 7,693               | 5,000               | 8,000                  | 8,000               | 60.0%                   |
| Employee Voluntary Benefits     | 7,636               | 5,000               | 9,000                  | 9,000               | 80.0%                   |
| Interest                        | 3,326               | 2,000               | 5,000                  | 5,000               | 150.0%                  |
| Miscellaneous                   | 35,000              | 50,500              | 310,500                | 60,500              | 19.8%                   |
| <b>Total Revenue</b>            | <b>2,004,546</b>    | <b>2,113,020</b>    | <b>2,384,020</b>       | <b>2,193,000</b>    |                         |
| <b>EXPENDITURES</b>             |                     |                     |                        |                     |                         |
| Dental & Vision Claims          | 92,600              | 90,000              | 90,000                 | 95,000              | 5.6%                    |
| Flexible Spending Claims        | 9,798               | 9,000               | 9,000                  | 9,000               | 0.0%                    |
| Retiree Insurance               | 612,312             | 720,000             | 720,000                | 720,000             | 0.0%                    |
| Employee Health Insurance       | 929,756             | 913,500             | 1,163,500              | 959,000             | 5.0%                    |
| Employee Life & Disability      | 41,841              | 45,000              | 45,000                 | 45,000              | 0.0%                    |
| Employee Prescription           | 259,864             | 235,950             | 235,950                | 248,000             | 5.1%                    |
| Voluntary Benefits              | 7,819               | 5,000               | 9,000                  | 9,000               | 80.0%                   |
| OPEB Contribution               | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| ACA Fees                        | 1,857               | 20,000              | 2,000                  | 2,000               | -90.0%                  |
| Professional Services           | 15,977              | 25,000              | 25,000                 | 25,000              | 0.0%                    |
| Miscellaneous                   | 2,123               | 1,000               | 1,000                  | 2,000               | 100.0%                  |
| Administrative Reimbursement    | 18,120              | 17,040              | 17,040                 | 18,360              | 7.7%                    |
| <b>Total Expenditures</b>       | <b>1,992,067</b>    | <b>2,081,490</b>    | <b>2,317,490</b>       | <b>2,132,360</b>    |                         |
| NET INCOME OR (LOSS)            | 12,479              | 31,530              | 66,530                 | 60,640              |                         |
| <b>FUND BALANCE</b>             | <b>102,754</b>      | <b>134,284</b>      | <b>169,284</b>         | <b>229,924</b>      |                         |

## 703 Workers Compensation Fund

|                              | Actual<br>9/30/2018 | Budget<br>9/30/2019 | Estimated<br>9/30/2019 | Budget<br>9/30/2020 | Increase or<br>Decrease |
|------------------------------|---------------------|---------------------|------------------------|---------------------|-------------------------|
| <b>REVENUE</b>               |                     |                     |                        |                     |                         |
| Charges to Other Funds       | 140,444             | 135,000             | 135,000                | 100,000             | -25.9%                  |
| Interest                     | 282                 | 200                 | 200                    | 200                 | 0.0%                    |
| Refunds & Rebates            | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| <b>Total Revenue</b>         | <b>140,726</b>      | <b>135,200</b>      | <b>135,200</b>         | <b>100,200</b>      |                         |
| <b>EXPENDITURES</b>          |                     |                     |                        |                     |                         |
| Claims Paid                  | 1,118               | 0                   | 0                      | 0                   | #DIV/0!                 |
| Professional Services        | 0                   | 0                   | 0                      | 0                   | #DIV/0!                 |
| State Admin Fee              | 0                   | 0                   | 0                      | 0                   | 0.0%                    |
| Insurance & Audit            | 142,655             | 145,000             | 145,000                | 145,000             | 0.0%                    |
| Administrative Reimbursement | 1,200               | 1,200               | 1,200                  | 1,200               | 0.0%                    |
| <b>Total Expenditures</b>    | <b>144,973</b>      | <b>146,200</b>      | <b>146,200</b>         | <b>146,200</b>      |                         |
| NET INCOME OR (LOSS)         | (4,247)             | (11,000)            | (11,000)               | (46,000)            |                         |
| <b>FUND BALANCE</b>          | <b>271,726</b>      | <b>260,726</b>      | <b>260,726</b>         | <b>214,726</b>      |                         |

**CITY OF STURGIS  
2018 - 2019  
CURRENT UTILITY RATES**

**CITY OF STURGIS  
ELECTRIC DEPARTMENT**

**Rates effective for all billings beginning October 1**

**Current Rates**

| Customer Class                               | 2018                             |                |                       | 2019           |                       |
|--|----------------------------------|----------------|-----------------------|----------------|-----------------------|
|  | Energy Waste Reduction Surcharge | Service Charge | Energy Charge per kWh | Service Charge | Energy Charge per kWh |
| Residential Service - Rate A                 | \$0.00091 / kWh                  | \$ 16.25       | \$ 0.11082            | \$ 16.50       | \$ 0.11178            |
| Residential Rural Service - Rate B           | \$0.00091 / kWh                  | \$ 22.50       | \$ 0.11626            | \$ 23.00       | \$ 0.11707            |
| General Service - Rate C                     | \$3.67 / meter                   | \$ 32.50       | \$ 0.15073            | \$ 32.75       | \$ 0.15226            |
| Commerical-All Electric - Rate CAE           |                                  |                |                       |                |                       |
| First 5,000 kWh                              | \$3.67 / meter                   | \$ 35.00       | \$ 0.15073            | \$ 32.75       | \$ 0.15226            |
| After 5,000 kWh                              |                                  |                | \$ 0.13730            |                | \$ 0.15226            |
| Commerical & Industrial - Rate D             | \$36.62/meter                    | \$ 110.00      | \$ 0.07523            | \$ 120.00      | \$ 0.07324            |
| Demand Charge per kW                         |                                  |                | \$ 17.50              | \$ 17.75       |                       |
| Commerical & Industrial - Rate D Time of Use |                                  |                |                       |                |                       |
| Demand Charge per kW                         | \$36.62/meter                    | \$ 161.00      | \$ 7.50               | \$ 161.00      | \$ 8.25000            |
| Energy - On Peak kWh                         |                                  |                | \$ 0.11207            |                | \$ 0.10936            |
| Energy - Off Peak kWh                        |                                  |                | \$ 0.04349            |                | \$ 0.04078            |
| Energy - Critical Peak kWh                   |                                  |                | \$ 0.23406            |                | \$ 0.23135            |
| Primary Power Service - Rate PP              | \$478.44/meter                   | \$ 260.00      | \$ 0.06943            | \$ 280.00      | \$ 0.06688            |
| Demand Charge per kW                         |                                  |                | \$ 17.50              | \$ 18.25       |                       |
| Primary Power Service - Rate PP Time of Use  |                                  |                |                       |                |                       |
| Demand Charge per kW                         | \$478.44/meter                   | \$ 500.00      | \$ 7.50               | \$ 530.00      | \$ 8.25000            |
| Energy - On Peak kWh                         |                                  |                | \$ 0.11207            |                | \$ 0.10936            |
| Energy - Off Peak kWh                        |                                  |                | \$ 0.04349            |                | \$ 0.04078            |
| Energy - Critical Peak kWh                   |                                  |                | \$ 0.23406            |                | \$ 0.23135            |
| PCAF Base Included in Rates                  |                                  |                | \$ 0.0780             |                | \$ 0.0780             |
| Projected Average PCAF                       |                                  |                | \$ 0.0000             |                | \$ (0.0042)           |

*The rates specified above shall include a Power Cost Adjustment Factor as detailed in Schedule PCAF-1*

| Security Lights                             | Cost per Month | Cost per Month |
|---|----------------|----------------|
| 100 W High Pressure Sodium (HPS)            | \$ 10.40       | \$ 10.51       |
| 39 W LED Security Light                     | \$ 3.99        | \$ 4.03        |
| 91 W LED Street Light                       | \$ 7.21        | \$ 7.28        |
| 175 W Mercury (Obsolete)                    | \$ 13.98       | \$ 14.12       |
| 250 W HPS - Wood Pole - OH Wiring           | \$ 17.24       | \$ 17.41       |
| 250 W HPS - Decorative Pole - UG Wiring     | \$ 26.78       | \$ 27.04       |
| 133 W LED Street Light                      | \$ 9.11        | \$ 9.20        |
| 400 W Mercury - Wood Pole - OH Wiring       | \$ 23.56       | \$ 23.80       |
| 400 W Mercury - Decorative Pole - UG Wiring | \$ 36.42       | \$ 36.78       |
| 250 W HPS / 2 lamps - Wood Pole             | \$ 21.52       | \$ 21.74       |
| 250 W HPS / 2 lamps - Decorative Pole       | \$ 33.26       | \$ 33.59       |

**CITY OF STURGIS**  
**WASTEWATER DEPARTMENT**  
**Rates effective for all billings beginning October 1**  
**Current Rates**

|  | 2019                   | 2020        |
|--|------------------------|-------------|
| <b>Commodity Charge per 1000 Gallons</b> |                        |             |
|  | \$ 5.15                | \$ 5.15     |
| Rate Increase                            | 0.0%                   | 0.0%        |
| <b>Meter Size and Classification</b>     | <b>Customer Charge</b> |             |
| 5/8 - Inside                             | \$ 18.00               | \$ 18.00    |
| 3/4 - Inside                             | \$ 25.25               | \$ 25.25    |
| 1 - Inside                               | \$ 37.25               | \$ 37.25    |
| 1.5 - Inside                             | \$ 52.50               | \$ 52.50    |
| 2 - Inside                               | \$ 107.00              | \$ 107.00   |
| 3 - Inside                               | \$ 157.75              | \$ 157.75   |
| 4 - Inside                               | \$ 226.00              | \$ 226.00   |
| 6 - Inside                               | \$ 436.00              | \$ 436.00   |
| 8 - Inside                               | \$ 710.00              | \$ 710.00   |
| Flat Charged - Inside                    | \$ 55.40               | \$ 55.40    |
| 5/8 - Rural                              | \$ 23.50               | \$ 23.50    |
| 3/4 - Rural                              | \$ 34.00               | \$ 34.00    |
| 1 - Rural                                | \$ 52.50               | \$ 52.50    |
| 1.5 - Rural                              | \$ 73.25               | \$ 73.25    |
| 2 - Rural                                | \$ 148.00              | \$ 148.00   |
| 3 - Rural                                | \$ 222.00              | \$ 222.00   |
| 4 - Rural                                | \$ 319.75              | \$ 319.75   |
| 6 - Rural                                | \$ 633.25              | \$ 633.25   |
| 8 - Rural                                | \$ 1,040.25            | \$ 1,040.25 |
| Flat Charged - Rural                     | \$ 65.03               | \$ 65.03    |

**Surcharges for Wastewater in excess of Domestic Strength**

**Rates per Pound**

|                        |         |         |
|------------------------|---------|---------|
| BOD                    | \$ 0.93 | \$ 0.93 |
| Total Suspended Solids | \$ 0.59 | \$ 0.59 |
| Total Phosphorus       | \$ 2.57 | \$ 2.57 |
| Nitrates               | \$ 0.75 | \$ 0.75 |



**CITY OF STURGIS  
WATER DEPARTMENT**

**Rates effective for all billings beginning October 1**

**Current Rates**

|  | 2019                   | 2020        |
|--|------------------------|-------------|
| <b>Commodity Charge per 1000 Gallons</b> |                        |             |
| 0 - 50,000 Gallons - Inside              | \$ 2.30                | \$ 2.30     |
| Over 50,000 Gallons - Inside             | \$ 1.96                | \$ 1.96     |
| 0 - 50,000 Gallons - Rural               | \$ 4.60                | \$ 4.60     |
| Over 50,000 Gallons - Rural              | \$ 3.92                | \$ 3.92     |
| Rate Increase                            | 4.9%                   | 4.9%        |
| <b>Meter Size and Classification</b>     | <b>Customer Charge</b> |             |
| 5/8 - Inside                             | \$ 12.00               | \$ 13.25    |
| 3/4 - Inside                             | \$ 18.25               | \$ 19.75    |
| 1 - Inside                               | \$ 29.75               | \$ 32.50    |
| 1.5 - Inside                             | \$ 60.75               | \$ 66.25    |
| 2 - Inside                               | \$ 97.75               | \$ 106.50   |
| 3 - Inside                               | \$ 195.25              | \$ 213.00   |
| 4 - Inside                               | \$ 301.75              | \$ 329.00   |
| 6 - Inside                               | \$ 608.75              | \$ 664.00   |
| 8 - Inside                               | \$ 927.25              | \$ 1,011.50 |
| Flat Charged - Inside                    | \$ 47.00               | \$ 49.00    |
| 5/8 - Rural                              | \$ 12.00               | \$ 13.25    |
| 3/4 - Rural                              | \$ 18.25               | \$ 19.75    |
| 1 - Rural                                | \$ 29.75               | \$ 32.50    |
| 1.5 - Rural                              | \$ 60.75               | \$ 66.25    |
| 2 - Rural                                | \$ 97.75               | \$ 106.50   |
| 3 - Rural                                | \$ 195.25              | \$ 213.00   |
| 4 - Rural                                | \$ 301.75              | \$ 329.00   |
| 6 - Rural                                | \$ 608.75              | \$ 664.00   |
| 8 - Rural                                | \$ 927.25              | \$ 1,011.50 |
| Flat Charged - Rural                     | \$ 93.90               | \$ 98.50    |

**CITY OF STURGIS  
2019 - 2020  
CAPITAL AND EXTRAORDINARY EXPENSES**

**CITY OF STURGIS  
GENERAL FUND  
CAPITAL AND EXTRAORDINARY EXPENSES**

|  | FYE<br>2020    | FYE<br>2021    | FYE<br>2022    | FYE<br>2023    | FYE<br>2024    | FYE<br>2025    | TOTAL            |
|--|----------------|----------------|----------------|----------------|----------------|----------------|------------------|
| <b>Project Description</b>                       |                |                |                |                |                |                |                  |
| <b>POLICE/FIRE</b>                               |                |                |                |                |                |                |                  |
| 800 MHz Radios                                   | 16,000         |                |                |                |                |                | 16,000           |
| Copy Machine                                     |                |                |                |                |                | 10,000         | 10,000           |
| Police and Fire Building - HVAC Controls         |                | 15,000         |                |                |                |                | 15,000           |
| Police and Fire Building - Security Cameras      | 10,000         |                |                |                |                |                | 10,000           |
| Police and Fire Building-Keyless Entry Inside    |                | 10,000         |                |                |                |                | 10,000           |
| Police and Fire Building - Heat and Air System   |                | 45,000         |                |                |                |                | 45,000           |
| Motorola Premiere One - CAD system PD            |                |                | 35,000         | 35,000         | 35,000         | 35,000         | 140,000          |
| Police and Fire Building - Truck Exhaust Replace |                | 35,000         |                |                |                |                | 35,000           |
| SCBA   | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 90,000           |
| Turnout Gear Replacements                        | 14,000         | 14,000         | 14,000         | 14,000         | 14,000         | 14,000         | 84,000           |
| Kitchen Cabinets/Countertops/Flooring/Stove      | 35,000         |                |                |                |                |                | 35,000           |
| <b>SUBTOTAL POLICE/FIRE</b>                      | <b>90,000</b>  | <b>134,000</b> | <b>64,000</b>  | <b>64,000</b>  | <b>64,000</b>  | <b>74,000</b>  | <b>490,000</b>   |
| <b>PARKS</b>                                     |                |                |                |                |                |                |                  |
| Park Signs                                       | 5,000          | 5,000          |                |                |                |                | 10,000           |
| Spence Storage Barn                              |                | 25,000         |                |                |                |                | 25,000           |
| Shelters and Playgrounds                         | 80,000         |                |                | 80,000         |                | 80,000         | 240,000          |
| Splash Park                                      |                |                | 500,000        |                |                |                | 500,000          |
| <b>SUBTOTAL PARKS</b>                            | <b>85,000</b>  | <b>30,000</b>  | <b>500,000</b> | <b>80,000</b>  | <b>0</b>       | <b>80,000</b>  | <b>775,000</b>   |
| <b>OTHER</b>                                     |                |                |                |                |                |                |                  |
| Computer Equipment                               | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 15,000         | 90,000           |
| Engineering Digital Copier/Scanner               |                |                | 15,000         |                |                |                | 15,000           |
| Parking Lot Improvements                         | 280,000        | 170,000        | 265,000        | 250,000        | 51,000         | 51,000         | 1,067,000        |
| Security Cameras Phase 2 Server                  | 10,000         |                |                |                |                |                | 10,000           |
| White Elephant Phase II                          |                | 500,000        |                |                |                |                | 500,000          |
| <b>SUBTOTAL OTHER</b>                            | <b>305,000</b> | <b>685,000</b> | <b>295,000</b> | <b>265,000</b> | <b>66,000</b>  | <b>66,000</b>  | <b>1,682,000</b> |
| <b>TOTAL</b>                                     | <b>480,000</b> | <b>849,000</b> | <b>859,000</b> | <b>409,000</b> | <b>130,000</b> | <b>220,000</b> | <b>2,947,000</b> |

**SOURCES OF FUNDING**

|                                       |          |          |          |          |          |          |          |
|---------------------------------------|----------|----------|----------|----------|----------|----------|----------|
| Budget Appropriation - Police         |          |          |          |          |          |          | 0        |
| Budget Appropriation - Fire           |          |          |          |          |          |          | 0        |
| Budget Appropriation - Parks          |          |          |          |          |          |          | 0        |
| Budget Appropriation - Capital Outlay |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b>       | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
STREET PROJECTS  
CAPITAL AND EXTRAORDINARY EXPENSES**

| Project Description    |   | FYE<br>2020      | FYE<br>2021      | FYE<br>2022      | FYE<br>2023      | FYE<br>2024      | FYE<br>2025    | TOTAL            |
|------------------------|---|------------------|------------------|------------------|------------------|------------------|----------------|------------------|
| <b>STREET PROJECTS</b> | Pleasant Street                         | 408,250          |                  |                  |                  |                  |                | 408,250          |
|                        | E. Jerolene Street                      | 1,258,680        |                  |                  |                  |                  |                | 1,258,680        |
|                        | St. Joseph from N. Centerville to Clay  |                  |                  | 800,000          |                  |                  |                | 800,000          |
|                        | Ivanhoe/Vinewood/E. Congress/Farwell    |                  | 96,000           |                  |                  |                  |                | 96,000           |
|                        | Main Street                             |                  |                  |                  | 445,000          |                  |                | 445,000          |
|                        | W. Congress from Clay to S. Centerville |                  | 1,215,840        |                  |                  |                  |                | 1,215,840        |
|                        | E. Hatch from Prospect to Lakeview      |                  | 892,400          |                  |                  |                  |                | 892,400          |
|                        | N. Franks Ave/E. Lafayette Intersection |                  | 325,000          |                  |                  |                  |                | 325,000          |
|                        | Franks Ave                              |                  |                  |                  |                  | 450,000          |                | 450,000          |
|                        | Mill and Resurface                      | 600,000          | 600,000          | 600,000          | 600,000          | 600,000          | 600,000        | 3,600,000        |
|                        | Preservation                            | 90,000           |                  | 90,000           |                  | 90,000           |                | 270,000          |
|                        | Sidewalks                               | 35,000           |                  | 50,000           |                  | 50,000           |                | 135,000          |
| <b>TOTAL</b>           |   | <b>2,391,930</b> | <b>3,129,240</b> | <b>1,540,000</b> | <b>1,045,000</b> | <b>1,190,000</b> | <b>600,000</b> | <b>9,896,170</b> |

**SOURCES OF FUNDING**

|                                 |          |          |          |          |          |          |          |          |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Capital Reserve Fund            |          |          |          |          |          |          |          | 0        |
| Endowment Fund                  |          |          |          |          |          |          |          | 0        |
| Grant Funding                   |          |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
CEMETERY FUND  
CAPITAL AND EXTRAORDINARY EXPENSES**

|                   | Project Description                    | FYE           | FYE      | FYE      | FYE      | FYE            | FYE      | TOTAL          |
|-------------------|--|---------------|----------|----------|----------|----------------|----------|----------------|
|                   |  | 2020          | 2021     | 2022     | 2023     | 2024           | 2025     |                |
| <b>FACILITIES</b> | Memorial Gardens - Expansion per Plan  | 10,000        |          |          |          |                |          | 10,000         |
|                   | Oaklawn Cemetery Lot Development       | 10,000        |          |          |          |                |          | 10,000         |
|                   | Oaklawn Office (Sexton's House) - Demo | 50,000        |          |          |          |                |          | 50,000         |
|                   | Memorial Gardens Barn                  |               |          |          |          | 200,000        |          | 200,000        |
| <b>TOTAL</b>      |  | <b>70,000</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>200,000</b> | <b>0</b> | <b>270,000</b> |

**SOURCES OF FUNDING**

|                                 |          |          |          |          |          |          |          |          |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Capital Reserve Fund            |          |          |          |          |          |          |          | 0        |
| Endowment Fund                  |          |          |          |          |          |          |          | 0        |
| Grant Funding                   |          |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
AIRPORT FUND  
CAPITAL AND EXTRAORDINARY EXPENSES**

| <b>Project Description</b>            | <b>FYE<br/>2020</b> | <b>FYE<br/>2021</b> | <b>FYE<br/>2022</b> | <b>FYE<br/>2023</b> | <b>FYE<br/>2024</b> | <b>FYE<br/>2025</b> | <b>TOTAL</b>     |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------|
| Rehab Sturgis Aviation Rd/Parking Lot |                     | 50,000              |                     |                     |                     |                     | 50,000           |
| Painting City Hangar                  | 12,000              |                     |                     |                     |                     |                     | 12,000           |
| Rehab Runway 18-36 Design and Constr  | 73,000              |                     |                     |                     |                     |                     | 73,000           |
| Terminal Building Bathroom Rehab      |                     | 20,500              |                     |                     |                     |                     | 20,500           |
| Rehab 1 Airport Rd and Parking Lot    |                     |                     | 90,000              |                     |                     |                     | 90,000           |
| HVAC for Terminal Building            |                     |                     |                     | 35,000              |                     |                     | 35,000           |
| 6 Unit T-Hangar Construction          |                     |                     |                     |                     |                     | 400,000             | 400,000          |
| Demo of 6 Unit T-Hangar               |                     | 50,000              |                     |                     |                     |                     | 50,000           |
| Fuel Master                           |                     |                     |                     |                     | 30,000              |                     | 30,000           |
| Fuel Tanks-Remove and Replace AG      |                     |                     |                     |                     | 250,000             |                     | 250,000          |
| Extend Taxiway D Design/Construction  |                     |                     |                     |                     |                     | 3,500               | 3,500            |
| <b>TOTAL</b>                          | <b>85,000</b>       | <b>120,500</b>      | <b>90,000</b>       | <b>35,000</b>       | <b>280,000</b>      | <b>403,500</b>      | <b>1,014,000</b> |

**SOURCES OF FUNDING**

|                                 |          |          |          |          |          |          |          |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|
| Capital Reserve Fund            |          |          |          |          |          |          | 0        |
| Grant Funding                   |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
AUDITORIUM FUND  
CAPITAL AND EXTRAORDINARY EXPENSES**

| Project Description      |   | FYE<br>2020    | FYE<br>2021    | FYE<br>2022    | FYE<br>2023    | FYE<br>2024    | FYE<br>2025 | TOTAL            |
|--------------------------|---|----------------|----------------|----------------|----------------|----------------|-------------|------------------|
| <b>FACILITIES</b>        | Auditorium-Lighting   | 91,000         |                |                |                |                |             | 91,000           |
|                          | Auditorium-Repairs (paint, stage, theater)                              |                |                |                | 100,000        |                |             | 100,000          |
|                          | Auditorium-Orchestra Pit Cover  |                |                |                | 30,000         |                |             | 30,000           |
|                          | Auditorium-Carpeting  |                |                |                | 34,000         |                |             | 34,000           |
|                          | Civic-Audio Visual Equipment  | 30,000         |                | 30,000         |                |                |             | 60,000           |
|                          | Civic-Bathrooms - Downstairs  |                |                | 25,000         |                |                |             | 25,000           |
|                          | Civic-Bathrooms - Upstairs  | 20,000         |                |                |                |                |             | 20,000           |
|                          | Civic-Coatroom Renovation   | 10,000         |                |                |                |                |             | 10,000           |
|                          | Civic-Lounge Window Treatments, Lighting                                | 15,000         |                |                |                |                |             | 15,000           |
|                          | Civic-Flooring Lounge, Hallway, Rear                                    | 65,000         |                |                |                |                |             | 65,000           |
|                          | Civic-Flooring Dining Room, Window Treatments, Lighting, Wall Coverings | 83,500         |                |                |                |                |             | 83,500           |
|                          | Civic-Bar/Hostess Renovation  | 10,000         |                |                |                |                |             | 10,000           |
|                          | Civic-Lounge Furniture  | 5,000          |                |                |                |                |             | 5,000            |
|                          | Civic-Paint Dining Room   | 10,000         |                |                |                |                |             | 10,000           |
|                          | Civic-Paint Upstairs  | 26,000         |                |                |                |                |             | 26,000           |
|                          | Civic-Lower Level Renovations   |                |                | 250,000        |                |                |             | 250,000          |
|                          | Civic-Chairs - stackable 600 chairs (300/yr)                            | 22,800         | 22,800         |                |                |                |             | 45,600           |
|                          | Civic-Tables 36 x 36 square (35)  | 8,100          |                |                |                |                |             | 8,100            |
|                          | Civic-Tables 60" round (50)   | 14,000         |                |                |                |                |             | 14,000           |
|                          | Civic-Tables 8ft long (45)  | 10,440         |                |                |                |                |             | 10,440           |
|                          | Civic-Room Dividers Dining Room   | 55,000         |                |                |                |                |             | 55,000           |
|                          | Kitchen Equipment Upgrade   |                | 37,000         |                |                |                | 50,000      | 87,000           |
|                          | Kitchen Floor, Ceiling, Wall  |                | 30,000         |                |                |                |             | 30,000           |
|                          | Other-Floor Scrubber  | 10,000         |                |                |                |                |             | 10,000           |
|                          | Other-Facility Master Plan  | 15,000         |                |                |                |                |             | 15,000           |
|                          | Other-Tables/Ticket Booth/Bar/Conc                                      | 10,000         |                |                |                |                |             | 10,000           |
|                          | Other-Front Entrance Improvements                                       |                | 20,000         |                |                |                |             | 20,000           |
|                          | Other-Handicap Entrance Ramp  |                | 10,000         |                |                |                |             | 10,000           |
|                          | Other-HVAC & Controls   | 10,000         |                |                |                |                |             | 10,000           |
|                          | Other-Security Cameras  |                | 10,000         |                |                |                |             | 10,000           |
|                          | Other-Sign - Marquee or Replace Existing                                |                | 100,000        |                |                |                |             | 100,000          |
|                          | Other-Bandroom Renovation   |                |                |                | 50,000         |                |             | 50,000           |
|                          | Other-West St. Entrance/Hallway   |                | 20,000         |                |                |                |             | 20,000           |
|                          | Other-Landscape Improvements  |                |                |                | 30,000         | 20,000         |             | 50,000           |
| Other-Asbestos Abatement |   |                |                |                | 50,000         |                | 50,000      |                  |
| Other-Fire Alarm Upgrade |   |                |                |                | 100,000        |                | 100,000     |                  |
| <b>TOTAL</b>             |   | <b>520,840</b> | <b>249,800</b> | <b>305,000</b> | <b>244,000</b> | <b>220,000</b> | <b>0</b>    | <b>1,539,640</b> |

**SOURCES OF FUNDING**

|                                 |  |          |          |          |          |          |          |          |
|---------------------------------|--|----------|----------|----------|----------|----------|----------|----------|
| Capital Reserve Fund            |  |          |          |          |          |          |          | 0        |
| Installment Lease               |  |          |          |          |          |          |          | 0        |
| Grant Funding                   |  |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> |  | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
DOYLE COMMUNITY CENTER FUND  
CAPITAL AND EXTRAORDINARY EXPENSES**

| Project Description                 | FYE<br>2020    | FYE<br>2021    | FYE<br>2022    | FYE<br>2023    | FYE<br>2024   | FYE<br>2025   | TOTAL          |
|-------------------------------------|----------------|----------------|----------------|----------------|---------------|---------------|----------------|
| Carpeting/Flooring                  |                | 7,000          | 7,500          |                |               |               | 14,500         |
| Court Netting/Cables                | 10,000         | 10,000         |                |                |               |               | 20,000         |
| Doors                               | 6,500          |                | 6,500          |                |               |               | 13,000         |
| Louvers                             |                | 15,000         |                |                |               |               | 15,000         |
| Furnaces/Air Conditioner            | 6,000          | 6,000          | 6,000          |                |               |               | 18,000         |
| HVAC Controls                       | 15,000         |                |                |                |               |               | 15,000         |
| Shower Restoration                  | 12,500         |                |                |                |               |               | 12,500         |
| Windows                             |                |                |                | 20,000         |               |               | 20,000         |
| Basketball Hoists                   |                | 6,000          | 6,000          |                |               |               | 12,000         |
| Installation Batting on Upper Level | 20,000         |                |                |                |               |               | 20,000         |
| Locker Replacement                  | 70,000         |                |                |                |               |               | 70,000         |
| Security Cameras                    | 6,000          |                |                |                |               |               | 6,000          |
| Air Handling Units                  |                | 19,000         |                |                |               |               | 19,000         |
| Boiler                              |                | 35,000         |                |                |               |               | 35,000         |
| Reception Area                      |                | 16,000         |                |                |               |               | 16,000         |
| Lighting Upgrades                   |                |                | 70,000         | 70,000         |               |               | 140,000        |
| Restrooms Partitions                |                |                |                | 26,000         |               |               | 26,000         |
| <b>SUBTOTAL FACILITIES</b>          | <b>146,000</b> | <b>114,000</b> | <b>96,000</b>  | <b>116,000</b> | <b>0</b>      | <b>0</b>      | <b>472,000</b> |
| <b>EQUIPMENT</b>                    |                |                |                |                |               |               |                |
| Cardio                              |                |                | 50,000         |                |               | 50,000        | 100,000        |
| Circuit                             |                |                |                | 40,000         |               |               | 40,000         |
| Weight Room                         |                |                |                |                | 40,000        |               | 40,000         |
| Aerobic Room                        |                |                |                |                |               |               | 0              |
| Indoor Cycling Room                 |                |                |                |                |               |               | 0              |
| Lounge                              |                |                |                |                |               |               | 0              |
| Main Gym                            | 5,000          | 10,000         |                |                |               |               | 15,000         |
| <b>SUBTOTAL EQUIPMENT</b>           | <b>5,000</b>   | <b>10,000</b>  | <b>50,000</b>  | <b>40,000</b>  | <b>40,000</b> | <b>50,000</b> | <b>195,000</b> |
| <b>TOTAL</b>                        | <b>151,000</b> | <b>124,000</b> | <b>146,000</b> | <b>156,000</b> | <b>40,000</b> | <b>50,000</b> | <b>667,000</b> |

**SOURCES OF FUNDING**

|                                   |          |          |          |          |          |          |          |          |
|-----------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
| Capital Reserve Fund              |          |          |          |          |          |          |          | 0        |
| Installment Lease                 |          |          |          |          |          |          |          | 0        |
| Endowment Fund                    |          |          |          |          |          |          |          | 0        |
| Weight Room Expansion Fundraising |          |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b>   | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |



**CITY OF STURGIS**  
**ELECTRIC DEPARTMENT-CAPITAL AND EXTRAORDINARY EXPENSES**

| Project Description                          |  | FYE 2020         | FYE 2021         | FYE 2022         | FYE 2023         | FYE 2024       | FYE 2025          | TOTAL          |
|--|--|------------------|------------------|------------------|------------------|----------------|-------------------|----------------|
| GEN & ADMIN                                  | Aerial Photography                             |                  |                  | 15,000           |                  |                | 15,000            | 30,000         |
|  | City Hall/Library - Roof Design & Construction | 112,000          |                  |                  |                  |                |                   | 112,000        |
|  | VoIP Replacement                               |                  | 30,000           |                  |                  |                |                   | 30,000         |
|  | City Hall Exterior - 10 year rehabilitation    |                  |                  |                  | 85,000           |                |                   | 85,000         |
|  | City Hall/Library Elevator                     | 110,000          |                  |                  |                  |                |                   | 110,000        |
|  | File Server                                    | 30,000           |                  |                  |                  |                |                   | 30,000         |
|  | GIS System Upgrades                            | 35,000           |                  |                  |                  |                |                   | 35,000         |
|  | Network Upgrades-Switches, Servers, Firewall   |                  | 25,000           |                  |                  |                |                   | 25,000         |
|  | City Hall Remodeling                           |                  |                  |                  |                  | 100,000        |                   | 100,000        |
| <b>SUBTOTAL GENERAL &amp; ADMINISTRATION</b> | <b>287,000</b>                                 | <b>55,000</b>    | <b>15,000</b>    | <b>85,000</b>    | <b>100,000</b>   | <b>15,000</b>  | <b>557,000</b>    |                |
| DIESEL                                       | SCADA - Complete Replacement                   | 300,000          |                  |                  |                  |                |                   | 300,000        |
|  | <b>SUBTOTAL DIESEL</b>                         | <b>300,000</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>300,000</b> |
| HYDRO  | IDF Passage - Fuse Plug and Drain              | 500,000          | 500,000          | 500,000          |                  |                |                   | 1,500,000      |
|  | Recreation Improvements (FERC License)         | 50,000           | 50,000           |                  |                  |                |                   | 100,000        |
|  | Hydro Rental House Renovation                  |                  |                  | 30,000           |                  |                |                   | 30,000         |
|  | Downstream Boat Launch                         |                  |                  |                  |                  | 100,000        |                   | 100,000        |
|  | Merit / City Fiber to Hydro                    |                  | 160,000          |                  |                  |                |                   | 160,000        |
|  | Oxbow Restoration                              |                  | 100,000          |                  |                  |                |                   | 100,000        |
|  | FERC Part 12 D Inspection                      |                  |                  |                  | 50,000           |                |                   | 50,000         |
| <b>SUBTOTAL HYDROELECTRIC</b>                | <b>550,000</b>                                 | <b>810,000</b>   | <b>530,000</b>   | <b>50,000</b>    | <b>100,000</b>   | <b>0</b>       | <b>2,040,000</b>  |                |
| SUBSTATION                                   | Southeast S&C Circuit Switchers                |                  |                  |                  | 250,000          |                |                   | 250,000        |
|  | Industrial Park Sub - Replace Transformer      | 700,000          |                  |                  |                  |                |                   | 700,000        |
|  | Rural Substation                               |                  | 1,000,000        |                  |                  |                |                   | 1,000,000      |
|  | Central 69 kV Isolation Switch                 |                  |                  |                  | 50,000           |                |                   | 50,000         |
|  | Central Substation Switchgear                  |                  |                  | 275,000          |                  |                |                   | 275,000        |
|  | North Central Substation Construction          |                  |                  |                  |                  | 1,000,000      |                   | 1,000,000      |
| 69 kV Relay Upgrade                          |  | 195,000          |                  |                  |                  |                | 195,000           |                |
| <b>SUBTOTAL SUBSTATION</b>                   | <b>700,000</b>                                 | <b>1,195,000</b> | <b>275,000</b>   | <b>300,000</b>   | <b>1,000,000</b> | <b>0</b>       | <b>3,470,000</b>  |                |
| TRANS  | Rural Transmission Line                        | 1,375,000        | 1,375,000        |                  |                  |                |                   | 2,750,000      |
|  | Conductor/insulator Replacement                |                  |                  |                  |                  | 250,000        |                   | 250,000        |
| <b>SUBTOTAL TRANSMISSION</b>                 | <b>1,375,000</b>                               | <b>1,375,000</b> | <b>0</b>         | <b>0</b>         | <b>250,000</b>   | <b>0</b>       | <b>3,000,000</b>  |                |
| DIST   | System Replacement                             | 750,000          | 750,000          | 750,000          | 750,000          | 750,000        | 750,000           | 4,500,000      |
|  | Sturgis Hospital Auto Transfer Switch          | 100,000          |                  |                  |                  |                |                   | 100,000        |
|  | Joint Use/System Inventory                     | 65,000           |                  |                  |                  |                |                   | 65,000         |
|  | Parking Lot/Streetscape/Underground            |                  | 150,000          | 150,000          |                  |                |                   | 300,000        |
|  | Integrated Voice Response System (IVR/OMS)     |                  |                  |                  | 150,000          |                |                   | 150,000        |
| <b>SUBTOTAL DISTRIBUTION</b>                 | <b>915,000</b>                                 | <b>900,000</b>   | <b>900,000</b>   | <b>900,000</b>   | <b>750,000</b>   | <b>750,000</b> | <b>5,115,000</b>  |                |
| ST. LIGHT                                    | US-12 LeoTek Relamp                            | 25,000           |                  |                  |                  |                |                   | 25,000         |
|  | Pleasant Street                                |                  | 100,000          |                  |                  |                |                   | 100,000        |
| <b>SUBTOTAL STREET LIGHTING</b>              | <b>25,000</b>                                  | <b>100,000</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>125,000</b>    |                |
| OTHER  | PSUB - Phase II - Administration Building      | 1,100,000        |                  |                  |                  |                |                   | 1,100,000      |
|  | PSUB-Generator                                 |                  |                  | 250,000          |                  |                |                   | 250,000        |
|  | PSUB Cold Storage Building                     | 125,000          |                  |                  |                  |                |                   | 125,000        |
|  | PSUB-Exhaust Gas System Upgrade                | 25,000           |                  |                  |                  |                |                   | 25,000         |
|  | Meter Spin Lab Testing Equipment/Stand         | 20,000           |                  |                  |                  |                |                   | 20,000         |
| <b>SUBTOTAL OTHER</b>                        | <b>1,270,000</b>                               | <b>0</b>         | <b>250,000</b>   | <b>0</b>         | <b>0</b>         | <b>0</b>       | <b>1,520,000</b>  |                |
| <b>TOTAL</b>                                 | <b>5,422,000</b>                               | <b>4,435,000</b> | <b>1,970,000</b> | <b>1,335,000</b> | <b>2,200,000</b> | <b>765,000</b> | <b>16,127,000</b> |                |

**SOURCES OF FUNDING**

|                                 |          |          |          |          |          |          |          |          |
|---------------------------------|----------|----------|----------|----------|----------|----------|----------|----------|
|                                 |          |          |          |          |          |          |          | 0        |
|                                 |          |          |          |          |          |          |          | 0        |
|                                 |          |          |          |          |          |          |          | 0        |
|                                 |          |          |          |          |          |          |          | 0        |
|                                 |          |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
WASTEWATER DEPARTMENT  
CAPITAL AND EXTRAORDINARY EXPENSES**

| Project Description                         |   | FYE<br>2020    | FYE<br>2021    | FYE<br>2022    | FYE<br>2023      | FYE<br>2024      | FYE<br>2024      | TOTAL            |
|---|---|----------------|----------------|----------------|------------------|------------------|------------------|------------------|
| <b>COLLECTION SYSTEM</b>                    | Rehabilitation                                      | 300,000        | 305,000        | 200,000        | 850,000          | 308,000          | 308,000          | 2,271,000        |
|   | Modifications for Street Projects                   | 12,000         | 12,000         | 12,000         | 12,000           | 12,000           | 12,000           | 72,000           |
| <b>SUBTOTAL COLLECTION SYSTEM</b>           |   | <b>312,000</b> | <b>317,000</b> | <b>212,000</b> | <b>862,000</b>   | <b>320,000</b>   | <b>320,000</b>   | <b>2,343,000</b> |
| <b>WWTP &amp; LIFT STATION IMPROVEMENTS</b> | Asphalt overlay                                     | 20,000         |                |                |                  |                  |                  | 20,000           |
|   | Replace FINAL Clar #2-Actuated Valves (3)           | 23,000         |                |                |                  |                  |                  | 23,000           |
|   | Rehab 24' TF Recirc line & Manholes (2)             | 25,300         |                |                |                  |                  |                  | 25,300           |
|   | SS/Control Building Roof Replacement ('97)          | 42,900         |                |                |                  |                  |                  | 42,900           |
|   | Replace MLSS Backup Pumps ('72) (3)                 | 78,500         |                |                |                  |                  |                  | 78,500           |
|   | Rebuild Primary Clarifier No. 1                     | 130,000        |                |                |                  |                  |                  | 130,000          |
|   | MCC Replacement (Chemical Building)                 | 280,000        |                |                |                  |                  |                  | 280,000          |
|   | Nitrification Tower - Distributor Overhaul          |                | 21,900         |                |                  |                  |                  | 21,900           |
|   | Replace IC Screw Pump & Reducer                     |                | 275,000        |                |                  |                  |                  | 275,000          |
|   | Replace FINAL Clarifier #1-Actuated Valves (3)      |                | 25,000         |                |                  |                  |                  | 25,000           |
|   | Building Rehabilitation                             |                | 34,000         |                |                  |                  |                  | 34,000           |
|   | Trickling Filter #1 - Overhaul                      |                | 28,600         |                |                  |                  |                  | 28,600           |
|   | Rebuild Primary Clarifier No. 2                     |                | 150,700        |                |                  |                  |                  | 150,700          |
|   | Rebuild Primary Clarifier No. 3                     |                |                |                | 155,200          |                  |                  | 155,200          |
|   | MCC Replacement (Control/Digester Building)         |                |                |                | 109,000          |                  |                  | 109,000          |
|   | VFD Drives - Upgrades (MLP & NTLF)                  |                |                |                | 96,500           |                  |                  | 96,500           |
|   | Trickling Filter #2 - Overhaul                      |                |                |                | 30,000           |                  |                  | 30,000           |
|   | Electrical Improvements - LS                        |                |                |                | 365,000          |                  |                  | 365,000          |
|   | Select LS Telemetry & Controls Replacement          |                |                |                |                  | 33,000           |                  | 33,000           |
|   | Coating and Valve Replacement - LS                  |                |                |                |                  | 272,000          |                  | 272,000          |
|   | Replace Primary Sludge Pump No. 1                   |                |                |                |                  | 20,300           |                  | 20,300           |
|   | MCC Replacement (Blower Building)                   |                |                |                |                  | 35,000           |                  | 35,000           |
|   | NT Building Roof Replacement ('97)                  |                |                |                |                  | 51,200           |                  | 51,200           |
|   | Blower Building Roof Replacement ('86)              |                |                |                |                  |                  | 20,000           | 20,000           |
|   | Chemical Building Lower Roof Replacement ('86)      |                |                |                |                  |                  | 25,000           | 25,000           |
|   | Service Water Line Upgrade                          |                |                |                |                  |                  | 90,640           | 90,640           |
|   | Alternative BIOSOLIDS Strategy                      |                |                |                |                  |                  | 5,000,000        | 5,000,000        |
|   | Replace Make Up Air Units (4)                       |                |                |                |                  |                  |                  | 88,800           |
|   | Headwork's Equipment Rebuild                        |                |                |                |                  |                  |                  | 91,200           |
|   | <b>SUBTOTAL WWTP &amp; LIFT STATION IMPROVEMENT</b> |                | <b>599,700</b> | <b>535,200</b> | <b>755,700</b>   | <b>411,500</b>   | <b>5,135,640</b> | <b>180,000</b>   |
| <b>TOTAL PROJECTS</b>                       |   | <b>911,700</b> | <b>852,200</b> | <b>967,700</b> | <b>1,273,500</b> | <b>5,455,640</b> | <b>500,000</b>   | <b>9,960,740</b> |

**SOURCES OF FUNDING**

|                                 |  |          |          |          |          |          |          |          |
|---------------------------------|--|----------|----------|----------|----------|----------|----------|----------|
|                                 |  |          |          |          |          |          |          | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> |  | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> | <b>0</b> |

**CITY OF STURGIS  
WATER DEPARTMENT  
CAPITAL AND EXTRAORDINARY EXPENSES**

| Project Description            |   | FYE<br>2020      | FYE<br>2021      | FYE<br>2022    | FYE<br>2023    | FYE<br>2024    | FYE<br>2025    | TOTAL            |
|--------------------------------|---|------------------|------------------|----------------|----------------|----------------|----------------|------------------|
| <b>WATERMAIN</b>               | Watermain Rehabilitation/service lines    | 185,000          | 145,000          | 200,000        | 200,000        | 265,000        | 200,000        | 1,195,000        |
|                                | Pioneer Street                            |                  |                  |                | 50,000         |                |                | 50,000           |
|                                | Pleasant Avenue Brick Project             | 155,000          |                  |                |                |                |                | 155,000          |
|                                | St. Joseph from N. Centerville to Clay    |                  |                  | 300,200        |                |                |                | 300,200          |
|                                | E. Jerolene from Susan St. to N. Lakeview | 420,000          |                  |                |                |                |                | 420,000          |
|                                | E. Hatch from Prospect to Lakeview        |                  | 219,000          |                |                |                |                | 219,000          |
|                                | W. Congress from Clay to S. Centerville   |                  | 317,000          |                |                |                |                | 317,000          |
|                                | W. Main St. (Nottawa to N. Clay)          |                  |                  |                | 20,000         |                |                | 20,000           |
|                                | E. Main St. (Nottawa to George)           |                  |                  |                | 40,000         |                |                | 40,000           |
| <b>SUBTOTAL WATERMAIN</b>      |   | <b>760,000</b>   | <b>681,000</b>   | <b>500,200</b> | <b>310,000</b> | <b>265,000</b> | <b>200,000</b> | <b>2,716,200</b> |
| <b>OTHER PROJECTS</b>          | SCADA Update                              |                  | 100,000          |                |                |                |                | 100,000          |
|                                | Vulnerability Assessment Update (2004)    | 20,000           |                  |                |                |                |                | 20,000           |
|                                | Lead Service Line Data Software           | 20,000           |                  |                |                |                |                | 20,000           |
|                                | Repaint Well Houses                       | 20,000           |                  |                |                |                |                | 20,000           |
|                                | Lead Service Line Replacement             | 185,000          | 220,000          | 250,000        | 250,000        | 250,000        | 250,000        | 1,405,000        |
|                                | LV #3 Well Variable Frequency Drives      | 30,000           |                  |                |                |                |                | 30,000           |
|                                | TW #6 Well Variable Frequency Drives      | 30,000           |                  |                |                |                |                | 30,000           |
|                                | Valve Turning Program                     | 10,000           | 10,000           | 10,000         | 10,000         | 10,000         | 10,000         | 60,000           |
|                                | Valve Turning Tool Hydraulic              | 25,000           |                  |                |                |                |                | 25,000           |
|                                | Water Tower Painting Exterior             |                  | 200,000          |                |                |                |                | 200,000          |
|                                | Water Tower Interior Painting             |                  |                  | 200,000        |                |                |                | 200,000          |
| <b>SUBTOTAL OTHER PROJECTS</b> |   | <b>340,000</b>   | <b>530,000</b>   | <b>460,000</b> | <b>260,000</b> | <b>260,000</b> | <b>260,000</b> | <b>2,110,000</b> |
| <b>TOTAL PROJECTS</b>          |   | <b>1,100,000</b> | <b>1,211,000</b> | <b>960,200</b> | <b>570,000</b> | <b>525,000</b> | <b>460,000</b> | <b>4,826,200</b> |

**SOURCES OF FUNDING**

|                                 |          |
|---------------------------------|----------|
|                                 | 0        |
|                                 | 0        |
|                                 | 0        |
|                                 | 0        |
|                                 | 0        |
| <b>TOTAL SOURCES OF FUNDING</b> | <b>0</b> |

## Motor Vehicle Fund Capital Outlay in Fiscal Year 2019-2020

| Department                               | Vehicle Description                 | Budgeted<br>Purchase Price |
|--|-------------------------------------|----------------------------|
| <b>VEHICLE PURCHASES</b>                 |                                     |                            |
| DPS                                      | Freightliner Dump Truck (Carryover) | 160,000                    |
| DPS                                      | Sweeper - used backup model         | 30,000                     |
| Electric                                 | 1/2 ton 4x4 Pickup Quad Cab         | 28,000                     |
| Electric                                 | 3/4 ton 4x4 Pickup                  | 29,000                     |
| Electric                                 | GIS - Journey                       | 22,000                     |
| Police                                   | Patrol Vehicle - Durango            | 32,000                     |
| Police                                   | Patrol Vehicle - Durango            | 32,000                     |
| <b>Total Vehicle Purchases</b>           |                                     | <b>333,000</b>             |
| <b>EQUIPMENT PURCHASES</b>               |                                     |                            |
| Cemetery                                 | Tractor                             | 43,000                     |
| Cemetery                                 | Mower                               | 14,000                     |
| DPS                                      | Asphalt Recycler                    | 25,900                     |
| DPS                                      | Mini Excavator                      | 35,000                     |
| DPS                                      | Wheel Loader                        | 160,000                    |
| DPS                                      | Sewer Jetter                        | 54,080                     |
| Electric                                 | Pole Trailer                        | 24,000                     |
| Motor Vehicle                            | Mobil Column Lifts                  | 60,000                     |
| Motor Vehicle                            | Portable Air Compressor             | 22,000                     |
| Parks                                    | Tractor                             | 65,000                     |
| Parks                                    | Debris Blower                       | 9,500                      |
| <b>Total Equipment Purchases</b>         |                                     | <b>512,480</b>             |
| <b>LEASE PAYMENT OBLIGATION</b>          |                                     |                            |
| Fire                                     | Pumper/ Rescue 711                  | 37,932                     |
| Fire                                     | Pumper/ Rescue 721                  | 36,780                     |
| <b>Total Lease Payment Obligation</b>    |                                     | <b>36,780</b>              |
| <b>TOTAL VEHICLES AND LEASE PAYMENTS</b> |                                     | <b>882,260</b>             |

**CITY OF STURGIS  
2019 - 2020  
FEE SCHEDULE**

## City of Sturgis Fee Schedule 2019-2020

### Airport

#### Airport Use Fees

|   |                   |
|---|-------------------|
| Engaging in Aircraft Maintenance                                | \$600.00 per year |
| Aircraft Sales  | \$600.00 per year |
| Airplane or Heli Rides/Parachute Jumps/etc. (non-special event) | \$600.00 per year |
| Aircraft Parts & Equipment Sales                                | \$600.00 per year |
| Aircraft Radio & Electronics Sales/Services                     | \$600.00 per year |
| Flight Charter Operations                                       | \$600.00 per year |
| T-Hangar Rental (by private owner, aircraft only)               | \$600.00 per year |

#### Ground Power Unit

|              |                  |
|--------------|------------------|
| Jump Start   | \$50.00 per use  |
| Extended Use | \$50.00 per hour |

#### Hangar Rental

|                            |   |
|----------------------------|---|
| T-Hangar Rental - Ten Unit | \$150.00 per month /<br>\$1,500.00 per year               |
| T-Hangar Rental - Six Unit | \$100.00 per month /<br>\$1,000.00 per year               |
| Transient T-Hangar Rental  | \$15.00 per night /six unit<br>\$25.00 per night/ten unit |

#### Land Lease Rent for Hangars

|  |                        |
|--|------------------------|
| January 1st, 2017 till December 31st, 2031 | \$0.09 per square foot |
| January 1st, 2032 till December 31st, 2046 | \$0.12 per square foot |

### Building / Housing

#### Building Permit

|                               |  |
|-------------------------------|--|
| \$0 - \$1,000 Building        | \$20.00  |
| \$1,001 - \$5,000 Building    | \$30.00  |
| \$5,001 - \$10,000 Building   | \$65.00 +<br>\$10.00 per each additional \$1,000 |
| \$10,001 - \$100,000 Building | \$130.00 +<br>\$7.00 per each additional \$1,000 |
| \$100,001 and Higher          | \$910.00 +<br>\$4.00 per each additional \$1,000 |

## City of Sturgis Fee Schedule 2019-2020

### Building / Housing (continued)

#### Plan Review

|                               |  |
|-------------------------------|--|
| \$0 - \$10,000 Building       | \$25.00  |
| \$10,001 - \$100,000 Building | \$45.00 +<br>\$3.00 per each additional \$1,000  |
| \$100,001 and Higher          | \$315.00 +<br>\$1.50 per each additional \$1,000 |

#### Rental Fees

|                         | Units 1 to 4     | Units 5+         |
|-------------------------|------------------|------------------|
| Rental Registration Fee | \$20.00 per unit | \$15.00 per unit |
| Rental Inspection       | \$50.00 per unit | \$45.00 per unit |

#### Other Fees

|                               |          |
|-------------------------------|----------|
| Construction Board of Appeals | \$100.00 |
| Additional Inspection Fee     | \$100.00 |

### Cemetery Department

#### Lots

|                   | Full Rate | Resident Rate |
|-------------------|-----------|---------------|
| Oak Lawn          | \$814.00  | \$626.00      |
| Memorial Gardens  | \$750.00  | \$573.00      |
| Cremation Section | \$391.00  | \$300.00      |
| Babyland          | \$285.00  | \$220.00      |

#### Grave Opening

|              | Full Rate  | Resident Rate |
|--------------|------------|---------------|
| Weekday      | \$601.00   | \$482.00      |
| Saturday     | \$736.00   | \$589.00      |
| Disinterment | \$1,473.00 | \$1,178.00    |

## City of Sturgis Fee Schedule 2019-2020

| Cemetery Department (continued)            |                        |               |
|--|------------------------|---------------|
| Cremation Opening                          | Full Rate              | Resident Rate |
| Weekday                                    | \$200.00               | \$150.00      |
| Saturday                                   | \$402.00               | \$225.00      |
| Weekday with Vault                         | \$282.00               | \$322.00      |
| Saturday with Vault                        | \$450.00               | \$402.00      |
| Disinterment (cremation)                   | \$227.00               | \$183.00      |
| Disinterment with Vault (cremation)        | \$401.00               | \$321.00      |
| Baby Burial                                | Full Rate              | Resident Rate |
| Interment                                  | \$200.00               | \$161.00      |
| Saturday Interment                         | \$250.00               | \$203.00      |
| Disinterment                               | \$348.00               | \$279.00      |
| Foundations                                |                        |               |
| Markers                                    | \$0.30 per top sq. in. |               |
| Monuments                                  | \$0.35 per top sq. in. |               |
| Mausoleum (Oaklawn and Memorial Gardens)   | Full Rate              | Resident Rate |
| Crypt                                      | \$2,410.00             | \$1,928.00    |
| Interment                                  | \$107.00               | \$107.00      |
| Lettering                                  | \$375.00               | \$375.00      |
| Disinterment                               | \$268.00               | \$215.00      |
| Columbarium (Oaklawn and Memorial Gardens) | Full Rate              | Resident Rate |
| Single / Double Niche                      | \$1,553.00             | \$1,228.00    |
| Interment for One (1)                      | \$66.00                | \$54.00       |
| Interment for Two (2)                      | \$134.00               | \$107.00      |
| Disinterment                               | \$134.00               | \$107.00      |
| Other Fees                                 | Full Rate              | Resident Rate |
| Overtime Services                          | \$130.00 per hour      |               |
| Deed Duplicate                             | \$20.00                | \$15.00       |
| Transfer Deed                              | \$75.00                | \$55.00       |



## City of Sturgis Fee Schedule 2019-2020

### Clerk / Treasurer

|  |  |
|--|--|
| NSF Check  | \$25.00                                |
| Marriage by the Mayor                            | \$50.00                                |
| Photocopies                                      | \$1.00 + \$0.25 per additional page    |
| Notary Services (Non-City Business)              | \$5.00                                 |
| Compost Site Pass (Non-City or Sturgis Township) | \$35.00                                |
| Solicitor/Peddler Permit                         | \$25.00                                |
| Transient Merchant Permit                        | \$25.00                                |
| Precious Metals Permit                           | \$10.00                                |
| Pawn Broker Permit                               | \$25.00                                |
| Taxi Cab Permit                                  | \$25.00                                |
| FOIA Request (+ Other Costs)                     | Clerical time +<br>\$.10 for each page |

### Doyle Community Center

#### One Year Memberships

|                                  |            |
|----------------------------------|------------|
| Full Service Family              | \$1,159.00 |
| Full Service Adult               | \$773.00   |
| Family                           | \$695.00   |
| Adult                            | \$464.00   |
| Senior Couple                    | \$487.00   |
| Senior Individual                | \$325.00   |
| Senior Walking Individual        | \$166.00   |
| Senior Walking Couple            | \$249.00   |
| Student (High School or College) | \$335.00   |
| Track Only                       | \$237.00   |

## City of Sturgis Fee Schedule 2019-2020

### Doyle Community Center (continued)

#### Six Month Memberships

|                                  |          |
|----------------------------------|----------|
| Full Service Family              | \$811.00 |
| Full Service Adult               | \$541.00 |
| Family                           | \$487.00 |
| Adult                            | \$325.00 |
| Senior Walking Individual        | \$116.00 |
| Senior Walking Couple            | \$174.00 |
| Student (High School or College) | \$235.00 |
| Track Only                       | \$166.00 |

#### Three Month

|                                  |          |
|----------------------------------|----------|
| Full Service Family              | \$464.00 |
| Full Service Adult               | \$309.00 |
| Family                           | \$278.00 |
| Adult                            | \$186.00 |
| Senior Couple                    | \$195.00 |
| Senior Individual                | \$130.00 |
| Student (High School or College) | \$134.00 |
| Track Only                       | \$95.00  |

#### Engineering

|  |                |
|--|----------------|
| Right of Way Permit                          | None           |
| Street Cutting Permit                        | \$50.00        |
| Plan Copies - 6 sq ft or less per sheet      | \$5.00 / sheet |
| Plan Copies - greater than 6 sq ft per sheet | \$1.00 / sq ft |
| 1946 Aerials                                 | \$1.00 / page  |

#### Events

|  |  |
|--|--|
| Non-Profit (501c3) Event Requests for City Support | \$1,000.00 in non-overtime<br>labor waived             |
| Event Fees for Equipment Usage                     | \$50.00 per item used +<br>\$100.00 Refundable Deposit |
| Event Labor Fees                                   | Average per-hour wage                                  |
| Event Fees for Use of Utilities                    | \$10.00 per utility                                    |

## City of Sturgis Fee Schedule 2019-2020

### Fire Department

|                                       |  |
|---------------------------------------|--|
| Fire Report                           | \$7.00                                 |
| Videotape                             | \$12.00 + cost of tape                 |
| Hazmat Labor & Benefits               | Time & Material                        |
| Hazmat On-Call                        | \$10.00 per hour                       |
| Hazmat Equipment Charge               | Time & Material                        |
| Hazmat Environmental Clean-Up Service | Clean-up cost + 10%                    |
| Property Inspection (First Time)      | N/A                                    |
| Second Inspection                     | N/A                                    |
| Third Inspection                      | N/A                                    |
| Fourth Inspection                     | N/A                                    |
| Hydrant Test                          | N/A                                    |
| False Alarm (First & Second)          | N/A                                    |
| False Alarm (Three or more times)     | \$50.00                                |
| Structure Fire Costs                  | N/A                                    |
| Auto Fire Costs                       | N/A                                    |
| SCBA/SCUBA Air Fill                   | \$10.00                                |
| FOIA Request (+ Other Costs)          | Clerical time +<br>\$.10 for each page |

### Geographic Information System (GIS)

|            |         |
|------------|---------|
| Zoning Map | \$15.00 |
|------------|---------|

### Aerial Photographs

|   |         |
|---|---------|
| 8.5" X 11"  | \$5.00  |
| 11" X 17"   | \$10.00 |
| 18" X 24"   | \$15.00 |
| 24" X 36"   | \$25.00 |
| 36" X 48"   | \$40.00 |
| Color Aerial Photo (Per Section - Digital Copy)   | \$25.00 |
| Black & White Aerial (Per Section - Digital Copy) | \$10.00 |

## City of Sturgis Fee Schedule 2019-2020

### GIS (continued)

#### Custom Mapping

|                |                  |
|----------------|------------------|
| Hourly Rate    | \$50.00 per hour |
| Minimum Charge | \$25.00          |

### Parks Department

|                              |         |
|------------------------------|---------|
| Shelter/Pavilion Reservation | \$40.00 |
|------------------------------|---------|

#### Franks Park Usage Fees (not required if Pay for Play)

#### Non-Residents

#### City Residents

|  |          |          |
|--|----------|----------|
| Use of Fields (0-4 hours)                                    |          |          |
| First Two (2) Fields (each)                                  | \$60.00  | \$40.00  |
| Additional Fields (each)                                     | \$30.00  | \$20.00  |
| Use of Fields (more than 4 hours): Additional Cost per Field |          | \$10.00  |
| Event Rate: Use of all Fields, All Day                       | \$300.00 | \$200.00 |
| Security / Cleaning Deposit (refundable)                     |          | \$100.00 |

### Planning / Zoning

|  |          |
|--|----------|
| Temporary Structure                    | \$75.00  |
| Special Land Use Request               | \$150.00 |
| Class A Non-Conforming Use             | \$75.00  |
| Lot Combination                        | \$75.00  |
| Lot Split                              | \$150.00 |
| Rezoning                               | \$400.00 |
| Zoning Variance Request                | \$150.00 |
| Commercial/Industrial Site Plan Review | \$500.00 |
| Major Site Plan Revision               | \$500.00 |
| Minor Site Plan Revision               | \$175.00 |

### Medical Marihuana

|                     |            |
|---------------------|------------|
| Application Fee     | \$5,000.00 |
| Renewal License Fee | \$5,000.00 |
| Initial Review Fee  | \$500.00   |

### Police Department

|                                    |         |
|------------------------------------|---------|
| Animal Pickup                      | \$28.00 |
| Accident/Incident Report           | \$7.00  |
| Photos (Per Disk)                  | \$10.00 |
| Local Records Check                | \$11.00 |
| Notary Service (Non-City Business) | \$5.00  |
| Funeral Escort                     | \$65.00 |

## City of Sturgis Fee Schedule 2019-2020

### Police Department (continued)

|  |  |
|--|--|
| Money Escort                                       | \$31.00                                |
| Other Police Escort                                | \$65.00                                |
| Twenty-Four Hour Liquor License                    | \$25.00                                |
| Liquor License (New or Transfer)                   | \$110.00                               |
| Vehicle Inspection (New or Used)                   | \$8.00                                 |
| Abandoned Vehicle                                  | \$30.00                                |
| Arrest (Without Accident/Without Blood Test)       | \$120.00                               |
| Arrest (With Accident/Without Blood Test)          | \$145.00                               |
| Arrest (Without Accident/With Blood Test)          | \$200.00                               |
| Arrest (With Accident/With Blood Test)             | \$255.00                               |
| False Alarm (Four or More Per Year)                | \$35.00                                |
| Bicycle License                                    | \$1.00                                 |
| Vehicle Impound Administration Fee                 | \$30.00                                |
| Copy of Fingerprints                               | \$15.00                                |
| Fingerprint Processing                             | \$64.50                                |
| Precious Metals                                    | \$50.00                                |
| Preliminary Breath Test (Court Ordered)            | \$7.00                                 |
| Warrant Processing Fee                             | \$10.00                                |
| Bicycle Impound per Day (Min.-5 Days/Max.-30 Days) | \$1.00                                 |
| FOIA Request (+ Other Costs)                       | Clerical time +<br>\$.10 for each page |

### Recreation

#### Pay for Play

|  |         |
|--|---------|
| Pay for Play Fee (Per Person)                  | \$10.00 |
| Non-Resident Fee (Additional Per Non-Resident) | \$5.00  |

### Sturges-Young Civic Center and Auditorium

#### Civic Center

|              |               |
|--------------|---------------|
| Meeting Room | \$15 per hour |
| Dining Room  | \$30.00       |

#### Auditorium

|            |               |
|------------|---------------|
| Auditorium | \$50 per hour |
|------------|---------------|

## City of Sturgis Fee Schedule 2019-2020

### Utilities - Electric Department

|   |   |
|---|---|
| Administrative Fee for Payments Received within 15 Hours of Scheduled Disconnection for Non-Payment or NSF at the Meter | \$25.00                                     |
| Connection - New Account  | N/A   |
| Connection - Existing Account (Regular Hours)   | \$20.00                                     |
| Connection - Commercial/Industrial  | \$300.00                                    |
| Disconnect - Regular Hours at the Meter   | \$20.00                                     |
| Disconnect - Non-Payment or NSF at the Meter  | \$60.00                                     |
| Disconnect - At the Pole, Transformer, etc.   | \$150.00                                    |
| Reconnect - At the Pole, Transformer, etc.  | \$300.00                                    |
| Deposit - Residential   | \$100.00                                    |
| Deposit - Commercial/Industrial   | Three (3) times the estimated monthly usage |
| Delivery of Final Notice  | \$15.00                                     |
| DTA Opt-out Enrollment Fee  | \$135.00                                    |
| DTA Opt-out monthly fee for reading and processing bills  | \$30.00                                     |
| Joint Use Fee - Pole Attachment   | \$3.74 per year per attachment              |
| Joint Use fee - Conduit Use   | \$0.56 per year per foot per cable          |
| Late Payment Fee on Unpaid Balance  | 2% per month                                |
| Meter Testing Fee   | \$50.00                                     |
| NSF Fee   | \$25.00                                     |
| Pole Setting Fee for Security Lights  | \$150.00                                    |
| Service Tampering Fee   | \$150 plus applicable charges               |
| Temporary Service   | \$150.00                                    |

### Utilities - Wastewater

#### Tap Fees:

|                         |            |
|-------------------------|------------|
| Sewer Tap (4-Inch Pipe) | \$1,300.00 |
| Sewer Tap (6-Inch Pipe) | \$1,350.00 |

#### Connection Fees\* (New and Added Services):

\*see utility terms & conditions for details

|   |            |
|---|------------|
| 5/8" Meter (not available for new construction) | \$390.00   |
| 3/4" Meter                                      | \$562.00   |
| 1" Meter  | \$998.00   |
| 1 1/2" Meter (meter size no longer available)   | \$2,246.00 |

## City of Sturgis Fee Schedule 2019-2020

### Utilities - Wastewater (continued)

|           |              |
|-----------|--------------|
| 2" Meter  | \$3,994.00   |
| 3" Meter  | \$8,986.00   |
| 4" Meter  | \$15,974.00  |
| 6" Meter  | \$35,942.00  |
| 8" Meter  | \$63,898.00  |
| 10" Meter | \$99,840.00  |
| 12" Meter | \$143,770.00 |

### Miscellaneous Fees:

|   |                               |
|---|-------------------------------|
| Sewer Connection Inspection                     | \$25.00                       |
| Sewer Cleaning                                  | Time & Materials + \$250 Min. |
| Wastewater Discharge Permit (Application Fee)   | \$25.00                       |
| Wastewater Discharge Permit: Food Establishment | \$150.00                      |
| Wastewater Discharge Permit: Industrial         | \$200.00                      |
| Wastewater Discharge Permit Renewal             | \$80.00                       |
| Annual Inspection & Review                      | \$120.00                      |
| Notice of Violation                             | \$60.00                       |
| Notice of Non-Compliance                        | \$133.00                      |
| Consent Order                                   | \$300.00 + Applicable Charges |
| City Sampling                                   | \$40.00 per hour              |

### Laboratory Test Fees:

|                          |         |
|--------------------------|---------|
| Administer Outside Tests | \$40.00 |
| Phosphate                | \$50.00 |
| Suspended Solids         | \$16.00 |
| pH Test                  | \$5.00  |
| BOD                      | \$31.00 |

### Utilities - Water

|                        |                                   |
|------------------------|-----------------------------------|
| 3/4" Water Service Tap | \$800.00                          |
| 1" Water Service Tap   | \$850.00                          |
| 2" Water Service Tap   | Time & Materials + inspection fee |
| 4" Water Service Tap   | Time & Materials + inspection fee |
| 6" Water Service Tap   | Time & Materials + inspection fee |

## City of Sturgis Fee Schedule 2019-2020

### Utilities - Water (continued)

8" Water Service Tap Time & Materials + inspection fee

#### Connection Fees\* (New and Added Services):

\*see utility terms & conditions for details

|   |             |
|---|-------------|
| 5/8" Meter (not available for new construction) | \$397.00    |
| 3/4" Meter                                      | \$572.00    |
| 1" Meter  | \$1,016.00  |
| 1 1/2" Meter (meter size no longer available)   | \$2,287.00  |
| 2" Meter  | \$4,065.00  |
| 3" Meter  | \$9,147.00  |
| 4" Meter  | \$16,261.00 |
| 6" Meter  | \$36,588.00 |
| 8" Meter  | \$65,044.00 |

#### Meter Service Charge:

|                   |                        |
|-------------------|------------------------|
| 5/8" Meter        | N/A                    |
| 3/4" Meter        | \$230.00               |
| 1" Meter          | \$340.00               |
| 2" Compound Meter | \$1,800.00             |
| Over 2" Meters    | Varies with meter size |

#### Other Fees:

|  |                          |
|--|--------------------------|
| Water Service/Meter Tampering Fee                            | \$150.00                 |
| Water Connection Inspection                                  | Included in tap fee      |
| Re-Inspection  | None                     |
| Hydrant Use  | \$25.00 + metered volume |
| Water Service Turn ON - Customer Requested                   | \$15.00                  |
| Water Service Turn OFF - Customer Requested                  | \$25.00                  |
| Water Service Turn OFF - Non-Payment                         | \$45.00                  |
| Water Surcharge for Turn ON & OFF - November 1 to April 15th | \$40.00                  |
| Water Service Valve Location                                 | \$20.00                  |
| Appointment No-Show  | \$20.00                  |
| High Bill Service Call                                       | None                     |